



**Executive Board of the  
United Nations Development  
Programme, the United Nations  
Population Fund and the  
United Nations Office for  
Project Services**

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25 to 28 August 2025, New York

Item 1 of the provisional agenda

**Organizational matters**

**Provisional agenda, annotations, list of documents and workplan**

**Note by the Executive Board Secretariat**

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## Annotations and list of documents

### Item 1 Organizational matters

Under this item, the Executive Board will adopt the agenda and workplan for the second regular session, as presented by the Secretary of the Executive Board. The Board will also approve the report of its annual session 2025. A draft of the report was previously shared with Board members for comment; the final version reflects feedback received.

In accordance with decision 96/25, a draft workplan for 2026 is also submitted for the Executive Board's consideration. The document will be finalized by the secretariat in close consultation with the Bureau and submitted for adoption at the first regular session 2026.

#### *Documentation:*

Provisional agenda, annotations, list of documents and workplan (DP/2025/L.3)

Report of the annual session 2025 (DP/2025/20)

Decisions adopted at the annual session 2025 (DP/2025/21)

Draft annual workplan of the Executive Board for 2026 (DP/2025/CRP.2)

## Joint segment

### Item 2 Update on the assessment of how the Executive Board executes its governance and oversight functions

In line with decision 2024/12, the Executive Board agreed to include this item for decision at each formal session, pending further guidance, to monitor progress on the Joint Inspection Unit report entitled 'Review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, the United Nations Children's Fund (UNICEF) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women)' (JIU/REP/2023/7).

Decision 2025/2 also requested the working group on this matter to provide regular updates to the participating Boards, as needed.

The Executive Board may wish to adopt a decision on this item.

## UNDP segment

### Item 3 UNDP Strategic Plan, 2026-2029

The UNDP Strategic Plan, 2026-2029, will be presented for the Executive Board's consideration, together with its annexes. The Strategic Plan outlines continued UNDP support to country-level progress towards human development while safeguarding the planet. The Strategic Plan sets out four strategic objectives: prosperity for all, effective governance, crisis resilience, and healthy planet. These are supported by three accelerators: digital and artificial intelligence transformation, gender equality, and sustainable finance. Different combinations of objectives and accelerators may be tailored to each country's context, resources and development vision. The Strategic Plan is underpinned by a strong commitment to human rights and the principle of leaving no one behind.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNDP Strategic Plan, 2026-2029 (DP/2025/22)

**Item 4****Financial, budgetary and administrative matters**

The UNDP integrated resources plan and integrated budget estimates, 2026-2029, will be presented for the Executive Board's approval, together with its annexes. These documents complement the UNDP Strategic Plan, 2026-2029, by aligning financial resources with programmatic results.

The integrated resources plan includes both regular and other resources, while the integrated budget estimates pertain to regular resources only. These estimates follow the harmonized budget presentation model agreed by UNDP, UNFPA, UNICEF and UN-Women.

UNDP has submitted the institutional component of the integrated resources plan and integrated budget estimates, 2026-2029 to the Advisory Committee on Administrative and Budgetary Questions (ACABQ), whose report will also be submitted for the Board's consideration.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNDP integrated resources plan and integrated budget estimates, 2026-2029 (DP/2025/23)

Report of the ACABQ on the UNDP integrated resources plan and integrated budget estimates, 2026-2029 (DP/2025/24)

**Item 5****UNDP structured funding dialogue**

The Executive Board will review the report on the structured dialogue on financing the results of the UNDP Strategic Plan, 2022-2025. The report includes updates on the resource trends, progress towards financing the UNDP Strategic Plan, 2022-2025, and harmonized annual reporting on the implementation of entity-specific commitments under the Funding Compact.

A comprehensive review of the 2024 financial situation is provided in annex I, while progress on the entity-specific commitments of the Funding Compact is presented in annex II.

The Board will also consider the annual report on the financial situation of the United Nations Capital Development Fund (UNCDF) for 2024, which presents an overview of its financial position and performance.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

Structured dialogue on financing the results of the UNDP Strategic Plan, 2022-2025 (DP/2025/25)

Annual review of the financial situation of the United Nations Capital Development Fund, 2024 (DP/2025/26)

## Item 6

### UNDP country programmes and related matters

The Executive Board will be invited to:

- (a) review and approve, in accordance with Executive Board decision 2014/7, the country programme documents for: Armenia, Belarus, Bosnia and Herzegovina, China, Cote d'Ivoire, Eswatini, Indonesia, Kazakhstan, Liberia, the Republic of North Macedonia, Serbia, Timor-Leste, Türkiye, Turkmenistan, Uganda, and Uzbekistan;
- (b) take note of the proposed first one-year extensions, approved by UNDP Administrator, of the country programmes for Lebanon, Libya, and Tunisia; and
- (c) approve the sixth two-year extension of the country programme for Afghanistan, the fourth one-year extension of the country programme for Myanmar, and the second one-year extension of the country programme for Yemen.

#### *Documentation:*

Country programme documents for:

#### *Africa:*

Cote d'Ivoire (DP/DCP/CIV/4)

Eswatini (DP/DCP/SWZ/5)

Liberia (DP/DCP/LBR/4)

Uganda (DP/DCP/UGA/6)

#### *Asia and the Pacific:*

China (DP/DCP/CHN/6)<sup>1</sup>

Indonesia (DP/DCP/IDN/5)

Timor-Leste (DP/DCP/TLS/4)

#### *Europe and the Commonwealth of Independent States:*

Armenia (DP/DCP/ARM/6)<sup>2</sup>

Belarus (DP/DCP/BLR/5)

Bosnia and Herzegovina (DP/DCP/BIH/5)

Kazakhstan (DP/DCP/KAZ/5)

North Macedonia (DP/DCP/MKD/5)

Serbia (DP/DCP/SRB/4), including the results and resources framework for Kosovo<sup>3</sup>  
(DP/DCP/SRB/4/Add.1)

Türkiye (DP/DCP/TUR/5)

Turkmenistan (DP/DCP/TKM/4)

<sup>1</sup> Please note: Although this is the fifth China country programme document submitted to the Executive Board, the symbol DP/DCP/CHN/5 was inadvertently assigned to the previous cycle (2021–2025). To maintain consistency in the United Nations documentation system, this document has been issued as DP/DCP/CHN/6

<sup>2</sup> Please note: Although this is the fifth Armenia country programme document submitted to the Executive Board, the symbol DP/DCP/ARM/5 was inadvertently assigned to the previous cycle (2021–2025). To maintain consistency in the United Nations documentation system, this document has been issued as DP/DCP/ARM/6

<sup>3</sup> References to Kosovo shall be understood to be in the context of Security Council resolution 1244 (1999).

Uzbekistan (DP/DCP/UZB/5)

Extensions of country programmes (DP/2025/27)

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## **Item 15**

### **UNDP evaluation**

The revised UNDP evaluation policy will be presented to the Executive Board for consideration and approval, in accordance with decision 2025/5. The revised evaluation policy was prepared by the UNDP Independent Evaluation Office (IEO), in consultation with UNDP management, and takes into account the findings of the independent review of the UNDP evaluation policy and subsequent IEO (DP/2025/6) management responses (DP/2025/7), which were reviewed during the first regular session 2025.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNDP evaluation policy, 2025-2030 (DP/2025/28)

## **Item 16**

### **UNDP regional programme documents, 2026-2029**

The Executive Board will consider, for approval, the UNDP regional programme documents for Africa; Arab States; Asia and the Pacific; Europe and the Commonwealth of Independent States; and Latin America and the Caribbean for the period 2026-2029.

*Documentation:*

Regional programme document for Africa (2026-2029) (DP/RPD/RBA/5)

Regional programme document for Asia and the Pacific (2026-2029) (DP/RPD/RAP/5)

Regional programme document for Arab States (2026-2029) (DP/RPD/RAS/6)

Regional programme document for Europe and the Commonwealth of Independent States (2026-2029) (DP/RPD/REC/6)

Regional programme document for Latin America and the Caribbean (2026-2029) (DP/RPD/RLA/5)

## **UNFPA segment**

### **Item 7**

#### **UNFPA Strategic Plan, 2026-2029**

The UNFPA Strategic Plan, 2026-2029, will be presented for consideration, together with its annexes. The Strategic Plan reaffirms the commitment of UNFPA to the International Conference on Population and Development (ICPD) Programme of Action and aims to ensure universal access to sexual and reproductive health and the realization of reproductive rights.

The Strategic Plan focuses on four interconnected outcomes: (a) accelerating progress in meeting the unmet need for family planning; (b) accelerating progress in ending preventable maternal

deaths; (c) accelerating progress in ending gender-based violence and harmful practices; and (d) adapting to demographic change through evidence and rights-based policies. Grounded in a human rights approach, the Strategic Plan reinforces the normative leadership of UNFPA and its operational capacity to support countries, particularly in fragile and humanitarian settings.

It emphasizes nationally owned strategies and programmes, sustainable financing and investment, and inclusive, evidence-based policy advocacy to advance development and dignity for all.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNFPA Strategic Plan, 2026-2029 (DP/FPA/2025/9)

## **Item 8**

### **Financial, budgetary and administrative matters**

The UNFPA integrated budget, 2026-2029, will be presented for the Executive Board's approval. Aligned with the UNFPA Strategic Plan, 2026-2029, the proposal outlines resource allocations to support development and humanitarian results in a constrained funding environment.

The integrated budget includes total projected contributions of \$4,829.0 million, compared with \$6,031.2 million for 2022-2025, reflecting a decrease of \$1,202.2 million. Of the total projected resources of \$5,637.7 million, 90.5 per cent is allocated to programmes. The institutional budget is proposed at \$556.5 million, representing a decrease of \$83.5 million, or 13.0 per cent.

UNFPA has submitted the budget proposal to the Advisory Committee on Administrative and Budgetary Questions (ACABQ), whose report will also be presented for the Board's consideration.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNFPA integrated budget, 2026-2029 (DP/FPA/2025/10)

ACABQ report on the UNFPA integrated budget, 2026-2029 (DP/FPA/2025/12).

## **Item 9**

### **UNFPA structured funding dialogue**

The Executive Board will consider the UNFPA report on the structured funding dialogue, 2024-2025, prepared in line with the UNFPA Strategic Plan, 2022-2025, and relevant General Assembly resolutions. The report provides an overview of resource trends, core and non-core funding perspectives, and implementation of the Funding Compact. It also presents forward-looking projections on UNFPA funding in 2025 and the 2026-2029 Strategic Plan period.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNFPA report on the structured funding dialogue, 2024-2025 (DP/FPA/2025/11)

## **Item 10**

### **UNFPA country programmes and related matters**

The Executive Board will be invited to:

(a) approve, in accordance with decision 2014/7, the country programme documents for: Armenia, Belarus, Bosnia and Herzegovina, China, Côte d'Ivoire, Eswatini, Indonesia, Kazakhstan, Liberia, North Macedonia, Serbia (including addendum for Kosovo), Timor-Leste, Türkiye, Turkmenistan, and Uzbekistan;

(b) take note of the first one-year extensions, approved by the UNFPA Executive Director, of the country programmes for: Lebanon, Libya, South Sudan, and Tunisia;

(c) approve the one-year extensions of the country programmes for: Yemen (second extension); Burkina Faso and Myanmar (fourth); and the Democratic People's Republic of Korea (fifth); as well as the two-year extension for Afghanistan (fifth extension).

*Documentation:*

Country programme documents for:

*Asia and the Pacific*

China (DP/FPA/CPD/CHI/10)

Indonesia (DP/FPA/CPD/IDN/11)

Timor-Leste (DP/FPA/CPD/TLS/5)

*Eastern Europe and Central Asia*

Armenia (DP/FPA/CPD/ARM/5)

Belarus (DP/FPA/CPD/BLR/4)

Bosnia and Herzegovina (DP/FPA/CPD/BIH/4)

Kazakhstan (DP/FPA/CPD/KAZ/6)

North Macedonia (DP/FPA/CPD/MKD/3)

Serbia (DP/FPA/CPD/SRB/3), including the results and resources framework for Kosovo<sup>4</sup>  
(DP/FPA/CPD/SRB/3/Add.1)

Türkiye (DP/FPA/CPD/TUR/8)

Turkmenistan (DP/FPA/CPD/TKM/6)

Uzbekistan (DP/FPA/CPD/UZB/6)

*East and Southern Africa*

Eswatini (DP/FPA/CPD/SWZ/8)

*West and Central Africa*

Côte d'Ivoire (DP/FPA/CPD/CIV/9)

Liberia (DP/FPA/CPD/LBR/6)

Extensions of UNFPA country programmes (DP/FPA/2025/13)

## **UNOPS segment**

### **Item 11**

### **UNOPS Strategic Plan, 2026-2029**

<sup>4</sup> References to Kosovo shall be understood to be in the context of Security Council resolution 1244 (1999).



The UNOPS Strategic Plan, 2026–2029, will be presented for consideration. The Strategic Plan is in line with the organization's non-programmatic mandate as a service provider for infrastructure, procurement and project management services, as defined in General Assembly resolution 65/176. The Strategic Plan outlines a strategy for UNOPS to scale up and accelerate impact through practical solutions, fulfilling its role as a demand-driven, non-programmatic service provider operating under a self-financing model. The Strategic Plan reflects alignment with the quadrennial comprehensive policy review and highlights the contribution of UNOPS to system-wide implementation, with emphasis on its comparative advantage and collaboration across the United Nations system.

The Board may wish to adopt a decision on this item.

*Documentation:*

UNOPS Strategic Plan, 2026-2029 (DP/OPS/2025/9)

## **Item 12**

### **Financial, budgetary and administrative matters**

The Executive Board will consider, for approval, the UNOPS budget estimates for the biennium, 2026-2027. The estimates are aligned with the harmonized budget framework adopted by UNDP, UNFPA, UNICEF, and UN-Women, pursuant to Executive Board decision 2024/24. The proposed budget supports the first phase of the UNOPS Strategic Plan, 2026-2029, in fulfilling the organization's role as a demand-driven, non-programmatic service provider operating under a self-financing model.

The Executive Board will also consider the annual statistical report on the procurement activities of United Nations system organizations, presented pursuant to decision 2007/38. The report includes data submitted by 32 organizations and provides a trend analysis of procurement across the United Nations system, disaggregated by organization, goods and services, sector and category, and countries and regions of supply. It also includes analysis of procurement from suppliers in least developed countries, landlocked developing countries and small island developing States; collaborative procurement across United Nations organizations; and sustainable procurement practices.

In addition, in response to decision 2025/1, UNOPS will provide an update on the implementation of the findings of the 2023 report of the Board of Auditors regarding financial derivative transactions.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

UNOPS budget estimates for the biennium 2026-2027 (DP/OPS/2025/10)

Report of the ACABQ on the UNOPS budget estimates for the biennium 2026-2027 (DP/OPS/2025/11)

Annual statistical report on the procurement activities of United Nations system organizations, 2024 (DP/OPS/2025/12)

## **Item 13**

### **Third-party review of the comprehensive response plan and the associated management response**

The Executive Board will consider the second interim third-party review of the implementation of the Comprehensive Response Plan (CRP), conducted by KPMG between January and April 2025, in accordance with decision 2022/24.

The KPMG review concludes that the CRP can be considered complete and recommends that remaining long-term actions be integrated into UNOPS forward-looking transformation plans. In line with decision 2025/19, the Executive Board will also consider the associated management response.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

Third-party review of the comprehensive response plan and the associated management response

### **Item 17**

#### **Process innovation and digitalization programme and funding**

The Executive Board will consider the formative evaluation of the Process Innovation and Digitalization (PID) Programme, conducted by KPMG between February and April 2025, as requested in decision 2024/28. The Board will also consider the associated management response.

In accordance with decision 2025/20, which called to revisit the formative evaluation and requested a detailed budget for the PID programme, the Executive Board will consider these elements under the present item.

The Executive Board may wish to adopt a decision on this item.

*Documentation:*

Formative evaluation of the process innovation and digitalization programme and the associated management response

### **Item 14**

#### **Other matters**

Under this item, the Executive Board is expected to adopt the draft decisions being considered during the second regular session 2025.

**TENTATIVE WORKPLAN** (as of 7 July 2025, please check the Executive Board website (<https://www.undp.org/executive-board>) for the latest versions)

**EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS**  
**SECOND REGULAR SESSION 2025**  
**(25 to 28 August 2025, New York)**

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
<b>Monday, 25 August</b>	10 a.m.– 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> <li>Adoption of the agenda and workplan for the session</li> <li>Adoption of the report of the annual session 2025</li> </ul> <p style="text-align: center;"><b>UNDP SEGMENT</b></p> <p style="text-align: center;">INTERACTIVE DIALOGUE WITH THE UNDP ADMINISTRATOR</p>
		3	UNDP STRATEGIC PLAN, 2026-2029 <ul style="list-style-type: none"> <li>UNDP Strategic Plan, 2026-2029</li> </ul>
	3 – 6:00 p.m.	16	UNDP REGIONAL PROGRAMME DOCUMENTS, 2026-2029 <ul style="list-style-type: none"> <li>Presentation and approval of the UNDP regional programme documents for Africa, Asia and the Pacific, Arab States, Europe and the Commonwealth of Independent States, Latin America and the Caribbean for the period, 2026-2029</li> </ul>
		4	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> <li>UNDP integrated resources plan and integrated budget estimates, 2026-2029</li> <li>Report of the ACABQ on the UNDP integrated resources plan and integrated budget estimates, 2026-2029</li> </ul>
		5	UNDP STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> <li>Structured dialogue on financing the results of the UNDP Strategic Plan</li> <li>Annual review of the financial situation of the United Nations Capital Development Fund, 2024</li> </ul>
<b>Tuesday, 26 August</b>	10 a.m.– 1 p.m.		<b>UNFPA SEGMENT</b>
			STATEMENT BY THE EXECUTIVE DIRECTOR
		7	UNFPA STRATEGIC PLAN, 2026-2029 <ul style="list-style-type: none"> <li>UNFPA Strategic Plan, 2026-2029</li> </ul>
	3 – 6:00 p.m.	8	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> <li>UNFPA integrated budget, 2026-2029</li> <li>Report of the ACABQ on the UNFPA integrated budget, 2026-2029</li> </ul>
		9	UNFPA STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> <li>Report on the UNFPA structured funding dialogue, 2024-2025</li> </ul>

Wednesday, 27 August	10 a.m.– 1 p.m.	11	<div>UNOPS SEGMENT</div> <div>STATEMENT BY THE EXECUTIVE DIRECTOR</div> <div>UNOPS STRATEGIC PLAN, 2026-2029<ul style="list-style-type: none"><li>UNOPS Strategic Plan, 2026-2029</li></ul></div> <div>THIRD-PARTY REVIEW OF THE COMPREHENSIVE RESPONSE PLAN AND THE ASSOCIATED MANAGEMENT RESPONSE</div> <div>PROCESS INNOVATION AND DIGITALIZATION PROGRAMME AND FUNDING</div>
	3 – 6:00 p.m.	12	<div>FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS<ul style="list-style-type: none"><li>UNOPS budget estimates for the biennium 2026-2027</li><li>Report of the ACABQ on the UNOPS budget estimates for the biennium 2026-2027</li><li>Status of and methodology for the distribution of liquid excess reserves</li><li>Update on the implementation of the findings of the 2023 Board of Auditors report</li><li>Annual statistical report on the procurement activities of United Nations system organizations, 2024</li></ul></div> <div>UNDP SEGMENT (cont’d)</div> <div>UNDP EVALUATION<ul style="list-style-type: none"><li>Revised UNDP evaluation policy</li></ul></div> <div>JOINT SEGMENT (cont’d)</div> <div>UPDATE ON THE ASSESSMENT OF HOW THE EXECUTIVE BOARD EXECUTES ITS GOVERNANCE AND OVERSIGHT FUNCTIONS</div>
Thursday, 28 August	10 a.m.– 1 p.m.	6	<div>UNDP SEGMENT (cont’d)</div> <div>UNDP COUNTRY PROGRAMMES AND RELATED MATTERS<ul style="list-style-type: none"><li>Presentation and approval of country programme documents</li><li>Extensions of country programmes</li></ul></div> <div>UNFPA SEGMENT (cont’d)</div> <div>UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS<ul style="list-style-type: none"><li>Presentation and approval of country programme documents</li><li>Extensions of country programmes</li></ul></div>
	3 – 6:00 p.m.	14	<div>OTHER MATTERS<ul style="list-style-type: none"><li>Adoption of decisions</li></ul></div> <div>1</div> <div>ORGANIZATIONAL MATTERS<ul style="list-style-type: none"><li>Draft annual workplan of the Executive Board for 2026</li><li>Adoption of the tentative workplan for the first regular session 2026</li><li>Closing of the session</li></ul></div>