

ProjectTitle	Project Code	ProjectGroup	ProjectType	ProjectLocation	ProjCustTextValue1	ProjectActStartDate	ProjectActIssueDate	IssueTitle	IssueFinding	IssueCategory	IssueUserCategory3	RecommendationTitle	RecommendationText	EstimatedImplDate
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	1.a. Development of TOC to help establish the causal conditions (or causal pathways) to achieve the planned results via meticulous planning and assessing the evaluability of the programme (before implementing the CP5) and identifying potential risks and assumptions. 1.b. Establish cross functional teams avoiding vertical project planning and management to benefit from one overall comprehensive TOC with a clear and shared understanding to provide a framework indicating linkages across parts of the country programme	1.a. Development of TOC to help establish the causal conditions (or causal pathways) to achieve the planned results via meticulous planning and assessing the evaluability of the programme (before implementing the CP5) and identifying potential risks and assumptions. 1.b. Establish cross functional teams avoiding vertical project planning and management to benefit from one overall comprehensive TOC with a clear and shared understanding to provide a framework indicating linkages across parts of the country programme	Accepted	High	The CO will develop a comprehensive TOC for the new CP with guidance from the RO and in consultation with key stakeholders. The TOC will clearly define causal pathways to achieve the 3 TRs and to harness demographic dividend, risks, assumptions, strategic interventions and cross-cutting linkages and key partners, based on partnership mapping. (Recommendation 1a)	The CO will develop a comprehensive TOC for the new CP with guidance from the RO and in consultation with key stakeholders. The TOC will clearly define causal pathways to achieve the 3 TRs and to harness demographic dividend, risks, assumptions, strategic interventions and cross-cutting linkages and key partners, based on partnership mapping. (Recommendation 1a)	12/31/2025
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	1.a. Development of TOC to help establish the causal conditions (or causal pathways) to achieve the planned results via meticulous planning and assessing the evaluability of the programme (before implementing the CP5) and identifying potential risks and assumptions 1.b. Establish cross functional teams avoiding vertical project planning and management to benefit from one overall comprehensive TOC with a clear and shared understanding to provide a framework indicating linkages across parts of the country programme	1.a. Development of TOC to help establish the causal conditions (or causal pathways) to achieve the planned results via meticulous planning and assessing the evaluability of the programme (before implementing the CP5) and identifying potential risks and assumptions 1.b. Establish cross functional teams avoiding vertical project planning and management to benefit from one overall comprehensive TOC with a clear and shared understanding to provide a framework indicating linkages across parts of the country programme	Accepted	High	Based on the new CP TOC, CP results and interventions will be formulated to foster collaboration across various CO teams, strengthening programmatic linkages and effectiveness, and reducing inefficiencies. The CO will adapt results-based management practices that eliminate a siloed approach to programme planning, implementation and monitoring. (Recommendation 1b)	Based on the new CP TOC, CP results and interventions will be formulated to foster collaboration across various CO teams, strengthening programmatic linkages and effectiveness, and reducing inefficiencies. The CO will adapt results-based management practices that eliminate a siloed approach to programme planning, implementation and monitoring. (Recommendation 1b)	12/31/2026
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	2. UNFPA to emphasize its comparative advantage as a data agency and support data for development, data on youth on harnessing the demographic dividend and to create financing opportunities. Maintain the UNFPA role as in the past with more support to advocating for the availability, accessibility and utilization of data for evidence based policy dialogue, planning, and monitoring.	2. UNFPA to emphasize its comparative advantage as a data agency and support data for development, data on youth on harnessing the demographic dividend and to create financing opportunities. Maintain the UNFPA role as in the past with more support to advocating for the availability, accessibility and utilization of data for evidence based policy dialogue, planning, and monitoring.	Accepted	High	The next CP will include interventions to improve availability and use of administrative population data through supporting the implementation of the National Strategy of Development Statistics; to generate prevalence and/or in-depth data on teenage pregnancy, GBV and other areas of UNFPA's mandate; to continue partnerships with Development Partners, such as World Bank, to contribute to DHS and other initiatives implemented by NSO; and to support innovative methodologies, such as use of GIS and vulnerability mapping, in generating population data.	The next CP will include interventions to improve availability and use of administrative population data through supporting the implementation of the National Strategy of Development Statistics; to generate prevalence and/or in-depth data on teenage pregnancy, GBV and other areas of UNFPA's mandate; to continue partnerships with Development Partners, such as World Bank, to contribute to DHS and other initiatives implemented by NSO; and to support innovative methodologies, such as use of GIS and vulnerability mapping, in generating population data.	12/31/2026

Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	3. CP5 to continue and strengthen its focus on human rights based approaches to policy and service delivery and supply systems emphasising quality, expanding contraceptive choices and access to meet the needs of the vulnerable, including adolescents, PWD, PLWHA and LGBTQI, and advocating for sustained national investments based on evidence.	3. CP5 to continue and strengthen its focus on human rights based approaches to policy and service delivery and supply systems emphasising quality, expanding contraceptive choices and access to meet the needs of the vulnerable, including adolescents, PWD, PLWHA and LGBTQI, and advocating for sustained national investments based on evidence.	Accepted	High	The new CPD will accelerate progress towards the 3 TRs to ensure that women, girls and young people – particularly the most vulnerable populations – gain full access to SRHR and live free from violence. The programme will employ specific strategies and interventions including transformation of social and gender norms, enhancing national policies and resilient systems, and promotion of a rights-based approach. The new programme will include interventions to create opportunities and platforms for young people, people with disabilities and vulnerable groups to: 1) participate in national and sub-national coordination and accountability mechanisms; 2) improve equitable access to SRHR/GBV services by enhancing outreach and referrals, particularly in rural areas, and 3) address social stigma, norms and economic barriers that hinder access to SRHR services and increasing availability of modern contraceptive methods for sexually active young people and other vulnerable populations.	The new CPD will accelerate progress towards the 3 TRs to ensure that women, girls and young people – particularly the most vulnerable populations – gain full access to SRHR and live free from violence. The programme will employ specific strategies and interventions including transformation of social and gender norms, enhancing national policies and resilient systems, and promotion of a rights-based approach. The new programme will include interventions to create opportunities and platforms for young people, people with disabilities and vulnerable groups to: 1) participate in national and sub-national coordination and accountability mechanisms; 2) improve equitable access to SRHR/GBV services by enhancing outreach and referrals, particularly in rural areas, and 3) address social stigma, norms and economic barriers that hinder access to SRHR services and increasing availability of modern contraceptive methods for sexually active young people and other vulnerable populations.	12/31/2026
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	4.a. CP5 should continue to focus on the health sector response to GBV, focusing on integration with SRHR and ASRH services, while developing a deep understanding of the root causes and gender and cultural norms related to GBV and addressing them for long term solutions to prevent GBV. 4.b. Support GBV case management and referral system with a good forensic service in place.	4.a. CP5 should continue to focus on the health sector response to GBV, focusing on integration with SRHR and ASRH services, while developing a deep understanding of the root causes and gender and cultural norms related to GBV and addressing them for long-term solutions to prevent GBV. 4.b. Support GBV case management and referral system with a good forensic service in place.	Accepted	High	The new CP will include interventions aimed at strengthening health sector response to GBV (e.g. advocacy and integration of survivor-centered GBV care in pre-service curriculum for health sector), review of GBV prevention initiatives implemented by various organizations and documenting the most effective and sustainable approaches, generating evidence on TF-GBV, root causes and gender and social norms perpetuating GBV and use the results for advocacy. Furthermore, the CO will continue strengthening the integration of GBV in SRHR and ASRH services by building the capacity of a health training institution on GBV for pre- and in-service training, including e-learning, which will be tailored to vulnerable groups and key populations such as persons with disabilities (PWD), and those with diverse sexual orientations, gender identities and expression. (Recommendation 4a)	The new CP will include interventions aimed at strengthening health sector response to GBV (e.g. advocacy and integration of survivor-centered GBV care in pre-service curriculum for health sector), review of GBV prevention initiatives implemented by various organizations and documenting the most effective and sustainable approaches, generating evidence on TF-GBV, root causes and gender and social norms perpetuating GBV and use the results for advocacy. Furthermore, the CO will continue strengthening the integration of GBV in SRHR and ASRH services by building the capacity of a health training institution on GBV for pre- and in-service training, including e-learning, which will be tailored to vulnerable groups and key populations such as persons with disabilities (PWD), and those with diverse sexual orientations, gender identities and expression. (Recommendation 4a)	12/31/2026
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	4.a. CP5 should continue to focus on the health sector response to GBV, focusing on integration with SRHR and ASRH services, while developing a deep understanding of the root causes and gender and cultural norms related to GBV and addressing them for long term solutions to prevent GBV. 4.b. Support GBV case management and referral system with a good forensic service in place.	4.a. CP5 should continue to focus on the health sector response to GBV, focusing on integration with SRHR and ASRH services, while developing a deep understanding of the root causes and gender and cultural norms related to GBV and addressing them for long-term solutions to prevent GBV. 4.b. Support GBV case management and referral system with a good forensic service in place.	Accepted	High	The CO will continue providing training in 2025 for health care providers on forensic examination. The new CP will include interventions to support GBV case management and referral system.(Recommendation 4b)	The CO will continue providing training in 2025 for health care providers on forensic examination. The new CP will include interventions to support GBV case management and referral system.(Recommendation 4b)	12/31/2025

Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	5. CP5 to strengthen a multi-sectoral response to GBV by enhancing referral networks, formalizing inter-agency roles, and standardizing survivor-centred, trauma-informed service provision across key sectors. Focus on addressing harmful norms, empowering CSOs, and establishing a centralized data system to ensure evidence-based, impactful interventions.	5. CP5 to strengthen a multi-sectoral response to GBV by enhancing referral networks, formalizing inter-agency roles, and standardizing survivor-centred, trauma-informed service provision across key sectors. Focus on addressing harmful norms, empowering CSOs, and establishing a centralized data system to ensure evidence-based, impactful interventions.	Accepted	High	The new CP will include the following interventions to strengthen GBV prevention efforts and multi-sectoral GBV response: a) supporting the implementation of NAP-GBV through strengthening the multisectoral coordination and monitoring mechanisms at national and sub-national levels; b) increasing availability and utilization of GBV related data; c) enhancing the GBV case management system in alignment with inter-agency guidelines on GBV case management, providing technical support to generate evidence on the drivers and forms of technology-facilitated GBV and supporting interventions targeting communities, women, girls, men, boys, and vulnerable groups to address harmful social and gender norms that perpetuate GBV and harmful practices. The country is not ready for establishment of a coordinated and comprehensive data system such as GBV IMS due to many reasons including poor infrastructure, lack of human resources, inadequate data literacy, fragmentation of key government institutions. UNFPA does not have either funding or internal technical capacity to lead this exercise which explains why the recommendation is partially accepted.	The new CP will include the following interventions to strengthen GBV prevention efforts and multi-sectoral GBV response: a) supporting the implementation of NAP-GBV through strengthening the multisectoral coordination and monitoring mechanisms at national and sub-national levels; b) increasing availability and utilization of GBV related data; c) enhancing the GBV case management system in alignment with inter-agency guidelines on GBV case management, providing technical support to generate evidence on the drivers and forms of technology-facilitated GBV and supporting interventions targeting communities, women, girls, men, boys, and vulnerable groups to address harmful social and gender norms that perpetuate GBV and harmful practices. The country is not ready for establishment of a coordinated and comprehensive data system such as GBV IMS due to many reasons including poor infrastructure, lack of human resources, inadequate data literacy, fragmentation of key government institutions. UNFPA does not have either funding or internal technical capacity to lead this exercise which explains why the recommendation is partially accepted.	12/31/2026
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	6. CP5 should continue to support health system strengthening for maternal and newborn health through improved access to BEmONC, quality of maternal care during pregnancy and childbirth and postnatal period, quality of MPDSR reviews and actions and strengthening midwifery services as per ICM standards and human resource needs of the country.	6. CP5 should continue to support health system strengthening for maternal and newborn health through improved access to BEmONC, quality of maternal care during pregnancy and childbirth and postnatal period, quality of MPDSR reviews and actions and strengthening midwifery services as per ICM standards and human resource needs of the country.	Accepted	High	The new CP will integrate interventions to strengthen the health system for provision of good quality family planning, maternal and newborn health services: expansion of BEmONC facilities to hard-to-reach areas, capacity development of primary health facilities for integrated SRH and GBV services, improving MPDSR and HMIS for accountability, improving quality of pre-service midwifery education as per ICM standards.	The new CP will integrate interventions to strengthen the health system for provision of good quality family planning, maternal and newborn health services: expansion of BEmONC facilities to hard-to-reach areas, capacity development of primary health facilities for integrated SRH and GBV services, improving MPDSR and HMIS for accountability, improving quality of pre-service midwifery education as per ICM standards.	12/31/2025
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	7. Strengthen the capacity of the primary health care system to provide integrated SRH services through diverse service delivery platforms, ensuring seamless access during both developmental and humanitarian phases.	7. Strengthen the capacity of the primary health care system to provide integrated SRH services through diverse service delivery platforms, ensuring seamless access during both developmental and humanitarian phases.	Accepted	Medium	The new CP will include interventions for strengthening capacity of primary health care to provide comprehensive SRH services. These interventions include: provide high quality integrated SRH and GBV essential services through the establishment of 20 BEmONC units with referral networks of 6 comprehensive (CEmONC) facilities, improve of screening and treatment of HIV among pregnant women during ANC and PNC, integration of MISP in pre-service midwifery curricula of three midwifery schools and in health sector emergency preparedness and response plans, establish adolescent-responsive health services by improving outreach and referrals, counselling, health care provider training, and revising national guidelines to meet international standards.	The new CP will include interventions for strengthening capacity of primary health care to provide comprehensive SRH services. These interventions include: provide high quality integrated SRH and GBV essential services through the establishment of 20 BEmONC units with referral networks of 6 comprehensive (CEmONC) facilities, improve of screening and treatment of HIV among pregnant women during ANC and PNC, integration of MISP in pre-service midwifery curricula of three midwifery schools and in health sector emergency preparedness and response plans, establish adolescent-responsive health services by improving outreach and referrals, counselling, health care provider training, and revising national guidelines to meet international standards.	12/31/2025

Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	8. In alignment with the National Youth Policy and RMNCAH strategy, revitalise previous efforts to deliver adolescent and youth responsive SRH services while continuing to expand CSE programs. These efforts aim to empower adolescents and maximize health and economic benefits.	8. In alignment with the National Youth Policy and RMNCAH strategy, revitalise previous efforts to deliver adolescent and youth responsive SRH services while continuing to expand CSE programs. These efforts aim to empower adolescents and maximize health and economic benefits.	Accepted	High	The CP5 will include the following interventions to revitalize UNFPA's efforts to strengthen provision of ASRH services and CSE, and empower young people, reflected in the National Youth Policy and the RMNCAH Strategy: support the establishment of adolescent-responsive health services, expand outreach and referrals of ASRH services, improve quality of counseling provided to young people, and develop skills of health care providers in ASRH services. The CO will strengthen the implementation of integrated evidence-based CSE education curriculum of cycle 3 (grade 7-9) through development of training, teaching and follow-up modules, building the capacity of INFORDEPE for teacher training as well as monitoring and evaluation of the CSE education in schools. Scaling up life skills training and education, including CSE, at youth centers will be the one of the specific focus of CP5.	The CP5 will include the following interventions to revitalize UNFPA's efforts to strengthen provision of ASRH services and CSE, and empower young people, reflected in the National Youth Policy and the RMNCAH Strategy: support the establishment of adolescent-responsive health services, expand outreach and referrals of ASRH services, improve quality of counseling provided to young people, and develop skills of health care providers in ASRH services. The CO will strengthen the implementation of integrated evidence-based CSE education curriculum of cycle 3 (grade 7-9) through development of training, teaching and follow-up modules, building the capacity of INFORDEPE for teacher training as well as monitoring and evaluation of the CSE education in schools. Scaling up life skills training and education, including CSE, at youth centers will be the one of the specific focus of CP5.	12/31/2027
Timor Leste Country Programme Evaluation 2025	2025	Timor Leste CO	Country Programme Evaluation (CPE)	AP	2021-2025	1/1/21	5/30/24	9. Apply Humanitarian Development Nexus approach: Given the recurrent nature of emergencies, mainly floods, CP5 to include a humanitarian preparedness and response work plan integrated within the key programmatic areas (SRH, Gender, AY and Data), coordinating and collaborating with other relevant agencies.	9. Apply Humanitarian Development Nexus approach: Given the recurrent nature of emergencies, mainly floods, CP5 to include a humanitarian preparedness and response work plan integrated within the key programmatic areas (SRH, Gender, AY and Data), coordinating and collaborating with other relevant agencies.	Accepted	Medium	The new CPD will include interventions aiming at strengthening the HDP nexus programming in the following interventions under outputs 1 and 3: integrate MISP in midwifery curriculum, provide technical support to the MoH and municipal health authorities to integrate MISP in the health sector's emergency preparedness and response efforts and in disaster preparedness and risk reduction plans.	The new CPD will include interventions aiming at strengthening the HDP nexus programming in the following interventions under outputs 1 and 3: integrate MISP in midwifery curriculum, provide technical support to the MoH and municipal health authorities to integrate MISP in the health sector's emergency preparedness and response efforts and in disaster preparedness and risk reduction plans.	12/31/2025