

**UNFPA Management Response to
Mid-Term Evaluation of the UNFPA Supplies Partnership Programme (2021–2030)**

Evaluation report issue date [DD/MM/YY]	Evaluation report tag [choose 1 from the list below]: 1. Country Programme Evaluation (CPE) 2. Regional Programme Evaluation (RPE) 3. Programme Level Evaluation (non-CPE or RPE evaluations) 4. DAO (Delivering as One) Evaluation 5. UNDAF Evaluation 6. Humanitarian Evaluation 7. Meta-Evaluation 8. Evaluation Approach Paper 9. Evaluability Assessment 10. Thematic	<u>Additional attributes</u> [joint, impact or institutional]	UNFPA business units responsible for implementation [list all]	Heads of responsible business units Final approvers	Responsible unit managing/coordinating focal point [name and email address]	Date of submission
02/09/2025	3. Programme Level Evaluation UNFPA Supplies Partnership Programme; Phase III (Commodity security and family planning)	Impact	Sexual and Reproductive Health and Rights Branch (SRHR Branch), Programme Division	Programme Division, Julia Bunting bunting@unfpa.org	SRHR Branch, Jill Keesbury keesbury@unfpa.org	30 October 2025

UNFPA welcomes the report on the Mid-Term Evaluation of the UNFPA Supplies Partnership (2021–2030). UNFPA notes, with appreciation, the conclusion of the evaluation that the UNFPA Supplies Partnership has made a significant contribution to expanding access to reproductive health commodities in programme countries, and has served as an effective vehicle for promoting family planning as a priority intervention, including ensuring reproductive health/family planning (RH/FP) services are accessible to women and girls, including marginalized populations.

The findings and recommendations of this evaluation provide an opportunity to further strengthen the programme strategies and interventions, ensuring that it continues to be an effective vehicle for achieving FP goals. This will be done within the context of implementing the UNFPA Strategic Plan, 2026–2029, towards the achievement of the 2030 Agenda for Sustainable Development. The implementation of these recommendations will also take into consideration the roles of all partners and stakeholders, including governments, donor partners, the Reproductive Health Supplies Coalition (RHSC), FP2030, International Planned Parenthood Federation (IPPF), Marie Stopes International, and the wider family planning community.

UNFPA's restructured Supply Chain Management Unit (SCMU) is expected to enhance end-to-end supply chain functions, including supply and demand management, ordering processes, information sharing, delivery and distribution, etc., for both sexual and reproductive health commodities and other procured goods. The recent optimization efforts and the relocation of programme staff to Nairobi further strengthen the programme by positioning the team closer to the field where implementation takes place.

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Abbreviations and acronyms	
COs — Country offices	SRAT — Sustainability Readiness Assessment Tool
FP2030 — Family Planning 2030	SRH — Sexual and reproductive health
FRC — Finance and Risk Sub-committee	SRHR — Sexual and reproductive health and rights
GFF — Global Financing Facility	
HDP — Humanitarian-development-peace	<u>UNFPA</u>
HRD — Humanitarian Response Division	MCB — Media and Communications Branch
HSS — Health system strengthening	PSCSB — Private Sector and Civil Society Branch
HQ — Headquarters	PFFB — Public Funding and Financing Branch
RH — Reproductive health	SCMU — Supply Chain Management Unit
ROs — Regional offices	SRHRB — Sexual and Reproductive Health and Rights Branch
SPC — Strategy and Planning Sub-committee	

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

[List all recommendations below as they appear in the Evaluation Report]

Recommendation No. 1	Strategic recommendation: Guided by a refined theory of change, the UNFPA Supplies Partnership should clarify and consistently communicate its strategic focus , as a global programme for the delivery of reproductive health (RH) commodities and a supporter of pre-defined health system strengthening (HSS) interventions.	Priority: High [high, medium or low]
	Rationale: A clearer articulation of the Partnership’s niche – as UNFPA’s flagship global programme for the delivery of essential RH commodities and a catalytic force for convening and supporting HSS, rather than the common misperception of a comprehensive family planning programme – is essential to foster a shared understanding and ensure coherent messaging. Clarifying its role in HSS would allow the Partnership to better leverage synergies with global actors (e.g. GFF, FP2030, donors), focus on sustainable impact, and align with national systems and ownership. Operational implications: <ol style="list-style-type: none">1. Use the reconstructed theory of change to guide and support adaptive programming, coordination, learning, performance monitoring across all levels, and for effectively communicating the Partnership’s integrated logic to a wide range of stakeholders.2. Re-define and communicate the Partnership’s strategic focus and integrate it across all design, implementation and communication materials, including results frameworks, indicators and tools.3. Establish clear roles for headquarters, regional offices and country offices (HQ, ROs and COs) in designing, reviewing and approving HSS proposals, as well as providing context-specific guidance and oversight for HSS integration and implementation as part of country programmes.4. Strengthen regional and country offices’ capacity to provide context-specific guidance and oversight for HSS interventions.	
Management response to recommendation acceptance status [Accepted/Partially Accepted/Rejected]		Accepted
<i>If recommendation is partially accepted or rejected, provide reasons:</i>		Not applicable
<i>If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued:</i>		

Action point title	Action point text	Due date [year]	Lead implementing unit [specify only one per action point only]	Lead implementing and reporting staff Owner [specify only one per action point only]	Additional units involved in implementation (if any)
1.1 UNFPA Supplies Partnership to proactively communicate the refined theory of change, vision, role and comparative advantage, as refined through the Phase III “rapid refresh”.	1.1.1 UNFPA to develop and disseminate a suite of communications tools that clearly articulate the Partnership’s vision, role and comparative advantage. This will incorporate refined messaging agreed through the “rapid refresh”, including the Partnership’s vision for sustainable country transition and the shift towards stronger GHI and civil society engagement.	Materials will be produced by Q3 2026 and disseminated starting Q4 2026.	Public Funding and Financing Branch (PFFB)	Beatriz de la Mora <delamora@unfpa.org>	SRHRB, PD KM Unit, MCB; ROs
1.2 Revisit and strengthen the approach to the development, review, monitoring and oversight of HSS interventions to maximize impact, efficiency and accountability.	1.2.1 Under the Phase III “rapid refresh”, the Partnership will redesign the HSS funding stream in line with the refined theory of change. This exercise will include adapting the processes and procedures that are followed for the development, review, monitoring and oversight of HSS interventions at global, regional and country levels. A comprehensive proposal on programmatic interventions, including HSS, will be shared with the Steering Committee for endorsement in Q4 2026, with implementation planned for 2027.	Proposal to be developed over the course of 2026 and shared with the Steering Committee for endorsement in Q4 2026.	SRHR Branch (Family Planning Unit)	Desmond Koroma <koroma@unfpa.org>	SCMU; ROs; COs
1.3 Clarify roles for HQ, ROOs , and COs in designing, reviewing and approving HSS proposals, as well as providing context-specific guidance and oversight for HSS integration and implementation as part of country programmes	1.3.1 UNFPA Supplies Partnership will design and rollout for implementation a guidance note that will establish structured processes, outline specific responsibilities and communicate clear division of labour for HSS work plan design, review, and approval among UNFPA Supplies HQ team/SRHRB team, Regional Advisors and country office focal persons.	End December 2026	Family Planning Unit, SRHRB	Desmond Koroma <koroma@unfpa.org>	SCMU; ROs; COs
1.4 Strengthen regional and country offices’ capacity to provide context-specific guidance and oversight for HSS interventions.	1.4.1 Roll out updated training to all RO and CO technical focal points beginning in Q1 2026 to ensure that staff are trained on the key technical areas supported under HSS, and that ongoing technical support and implementation oversight is provided.	Training to begin in Q1 2026 and continue on an annual basis through 2030	SRHR Branch (Family Planning Unit)	Olanike Adededeji <oadededeji@unfpa.org>	ROs; COs

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[Use the template above for each additional recommendation]

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

[List all recommendations below as they appear in the Evaluation Report]

Recommendation No. 2	Strategic recommendation: Going forward, the Partnership should revise its classification of programme countries to reflect their political, economic and health contexts and policies, and consider mapping out country transition pathways based on sustainability prospects.	Priority: High [high, medium or low]
	Rationale: The current eligibility and categorization/transition frameworks for Partnership countries do not adequately account for the diverse and evolving political, economic and health system contexts in which countries operate. Given the current funding crisis, the Partnership must consider the external environment and anticipated resource constraints when reviewing country and transition criteria. This will help ensure the criteria remain implementable and that resources are strategically allocated to maximize impact. A more flexible and context-sensitive approach is needed to map out guidelines for country transition, where applicable. Operational implications: <ol style="list-style-type: none">As part of the rapid refresh, update the classification and transition frameworks to incorporate financial sustainability indicators and health system readiness metrics, ensuring that the provision of commodities and HSS support is tailored to each country’s specific context.With the endorsement of the Partnership’s Steering Committee, define and implement clear context-specific pathways for country transition. This should include risk assessments and readiness benchmarks performed on a periodic basis.	

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2.1 Strengthen the programme’s approach to country categorization in order to tailor the programme “offer” more effectively.	2.1.1 Update the country categorization model under the “rapid refresh” using a strengthened economic index which provides a more accurate measure of “ability to pay”. Seek Steering Committee endorsement of the new model in Q4 2025 for implementation in 2026.	Endorsement in 2025; implementation in 2026	SRHR Branch (Family Planning Unit)	Yann Lacayo ylacayo@unfpa.org	SCMU; ROs; COs
2.2 Introduce an updated model that supports gradual and sustainable country transition away from SRH commodity financing and commodity support.	<p>2.2.1 Develop and operationalize an updated transition model under the “rapid refresh” that supports selected countries to transition away from donor or external SRH commodity financing by 2030. The new model should include a clear set of indicators to measure health system readiness, regular touchpoints for monitoring and course correction, and safeguards in the event of backsliding.</p> <p>2.2.2 Develop and disseminate clear, actionable guidance on transition planning that can be tailored to each country’s unique political and economic context.</p>	New model endorsed in Q4 2025, to be implemented from 2026-2030	SRHR Branch (Family Planning Unit)	Yann Lacayo ylacayo@unfpa.org	SCMU; ROs; COs

[Use the template above for each additional recommendation]

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)
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Recommendation No. 3	Strategic recommendation:	Priority: High
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Recommendation No. 3	Strategic recommendation: The Partnership, in collaboration with UNFPA’s Supply Chain Management Unit (SCMU) and Humanitarian Response Division (HRD), should identify programming aspects and contexts for strengthening its work in humanitarian contexts , including on enhancing procurement, supply chain management and last-mile delivery mechanisms where applicable.	Priority: High [high, medium or low]
	Rationale: Given the increasing frequency and protracted nature of humanitarian crises, and the fact that several Partnership countries are currently affected, it is essential that the Partnership formally acknowledges that it already operates, and will continue to operate, in humanitarian contexts. The Partnership must strengthen coordination across UNFPA divisions, particularly with the HRD, to enhance preparedness, tailor supply strategies to crisis contexts, ensure uninterrupted access to RH commodities, and support the humanitarian–development–peace continuum in Partnership countries. Operational implications: 1. Collaborate with SCMU and the HRD to strengthen coordination on procurement, strategic positioning and country-level supply chain management systems, particularly in countries facing humanitarian crises and/or operating within the humanitarian–development–peace continuum. 2. At the country level, SCMU should support the development of integrated national strategies for procurement and distribution, including capacity building and last mile assurance, tailored to specific needs of fragile and emergency contexts.	
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3.1 UNFPA Supplies Partnership to collaborate with the Humanitarian Response Division (HRD) and the Supply Chain Management Unit (SCMU) to strengthen coordination on procurement, strategic positioning and country-level supply chain management systems, particularly in countries facing humanitarian crises.	3.1.1 Establish a joint internal coordination mechanism with HRD and SCMU to enhance preparedness efforts, align on supply chain and procurement strategies in crisis settings, and ensure uninterrupted access to RH commodities, including Inter Agency Reproductive Health (IARH) kits. ¹	Coordination mechanism to be launched in Q2 2026	SRHR Branch (Family Planning Unit)	Agnes Chidanyika <chidanyika@unfpa.org>	HRD; SCMU; ROs; COs
3.2 Review and focus the programme’s role in health system strengthening (HSS) in countries facing humanitarian crises and/or operating within the humanitarian–development–peace continuum.	3.2.1 As part of a wider redesign of the HSS funding stream under Part 2 of the Phase III “rapid refresh”, the Partnership will revisit the role of the programme in strengthening health systems in humanitarian settings. This will include supporting the development of integrated national strategies for procurement and distribution, supporting capacity building for last-mile assurance, and enhancing humanitarian preparedness, including prepositioning and contingency planning.	End Q1 2027	SCMU	Stephen Mawa <mawa@unfpa.org>	SRHR Branch (Family Planning Unit); HRD, ROs; COs

¹ Approximately 35 per cent (19 of 54) of UNFPA Supplies Partnership countries currently have an IASC-coordinated humanitarian operation (active OCHA-facilitated Humanitarian Response Plan) - with several others under Flash Appeals (as of Nov 2025). These will be prioritized under the joint HRD–SCMU coordination mechanism to ensure preparedness, procurement alignment and uninterrupted access to reproductive health commodities, including IARH kits.

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

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Recommendation No. 4	<p>Programmatic recommendation:</p> <p>The Partnership should intensify its resource mobilization strategy. This includes (a) expanding and strengthening efforts to mobilize resources from a diversified base of donors and other financing partners, and (b) strategically focusing on increasing the financial ownership and investment of programme countries by strengthening domestic resource mobilization.</p>	<p>Priority: High [high, medium or low]</p>
	<p>Rationale:</p> <p>Ensuring long-term financial sustainability is critical for the success, resilience and country ownership of the Partnership. Achieving this requires more than short-term donor contributions, it demands coordinated long-term planning, diversified funding sources and strengthened technical capacity. While its donor base has expanded across phases, the Partnership remains heavily reliant on a small group of donors, leaving it vulnerable to financial shocks. To mitigate this risk, there is an urgent need to intensify resource mobilization efforts by both broadening the base of external donors and by strategically increasing domestic resource mobilization within programme countries. Additionally, aligning financing strategies with advocacy and technical support efforts – particularly in financial planning, advocacy and logistics – will be key.</p> <p>Operational implications:</p> <ol style="list-style-type: none">1. Continue to engage and broaden the donor funding base in order to mitigate financial risks and the impact of donor withdrawals in the family planning ecosystem. This should include outreach to other financing partners such as private foundations, the private sector (e.g. existing and local manufacturers), development banks and high-net-worth individuals.2. Ensure that HSS investments include resources for convening, policy dialogue and advocacy activities to leverage the strengths of partners (government and non-governmental).3. Scale up the use of regional or cross-country advocacy tools, including the SMART Advocacy Tool, where relevant, through optimal use of HSS funds.4. Implement multi-year Annex A agreements to support long-term transition strategies, reduce administrative burden and improve efficiency.5. Continue to strengthen both expenditure tracking, verification processes and contingency measures to ensure compliance with signed commitments.6. Continue to provide technical support for the prioritization and institutionalization of the Third Party Procurement Bridge Fund, with appropriate governance and monitoring structures.	
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4.1 UNFPA Supplies Partnership to intensify donor fundraising efforts and continue broadening the donor base.	4.1.1 In line with the Partnership’s resource mobilization strategy, the Partnership will identify potential new donors, including private foundations, high net worth individuals and manufacturers (providing in-kind support), to be targeted for advocacy efforts in 2026.	Resource mobilization strategy and target donors to be shared with the Steering Committee in Q2 2026	Public Funding and Financing Branch	Beatriz de la Mora <delamora@unfpa.org>	SRHR Branch (Family Planning Unit); SCMU; MCB; PSCSB; ROs; COs
	4.1.2 Organize at least one annual high-level donor roundtable or investment forum to attract <i>new</i> donors, showcasing programme impact and achievement.	Implemented from Q3 2026-2030			
4.2 UNFPA Supplies Partnership to ensure HSS investments include resources for convening, policy dialogue and advocacy activities, including the implementation of SMART Advocacy ¹ where possible.	4.2.1 As part of the Phase III “rapid refresh”, develop guidance and tools to ensure that regional and country offices integrate SMART Advocacy as the key vehicle for domestic resource mobilization (DRM) in line with the new DRM framework and advocacy toolkit. 4.2.2 Roll out the implementation of the DRM Guidance note and the Advocacy and Communications Toolkit.	Q4 2026	SRHR Branch (Family Planning Unit)	Yann Lacayo <lacayo@unfpa.org>	SCMU; ROs; COs

¹ The SMART Advocacy approach is a structured methodology that involves bringing together diverse stakeholders like government officials, civil society, and private sector representatives to agree on goals and collectively implement actions to mobilize domestic resources and influence policies, particularly for family planning financing

4.3 Implement multi-year Annex A agreements to support long-term transition strategies, reduce administrative burden and improve efficiency.	<p>4.3.1 Under the Phase III “rapid refresh”, the Partnership will redesign the Compact and Annex A template and accompanying guidance to support the negotiation of multi-year DRM commitments and transition plans.</p> <p>The revised Compact will strengthen its role as a multi-stakeholder agreement. This will include updating the Compact and Annex A template, guidance and process to facilitate meaningful engagement with civil society organizations, GHIs, key donors and other development partners.</p>	Q2 2026	SRHR Branch (Family Planning Unit)	Ben Light <light@unfpa.org>	SCMU; ROs; COs
4.4 Continue to strengthen both expenditure tracking and validation to ensure compliance with signed Compact commitments.	4.4.1 As part of a wider redesign of HSS activities under Part 2 of the Phase III “rapid refresh”, the Partnership will support regional and country offices to strengthen expenditure tracking, verification and reporting at the country level.	Tools and processes rolled out by Q2 2027, implemented through 2030	SRHR Branch (Family Planning Unit)	Lazasoa Raharimanjato <raharimanjato@unfpa.org>	SCMU; ROs; COs
4.5 UNFPA Supplies Partnership to provide technical support for the prioritization and the institutionalization of Third Party Procurement (TPP) Bridge Fund, with appropriate governance and monitoring structures.	4.5.1 Provide countries with tailored guidance and orientation on the Third Party Procurement Bridge Fund as part of wider efforts on SRH commodity financing.	Q4 2025	SRHR Branch (Family Planning Unit)	Klaus Greifenstein <greifenstein@unfpa.org>	SCMU, Finance Branch

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

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Recommendation No. 5	Operational recommendation: The Partnership should optimize the functioning of the Steering Committee and sub-committee processes to improve responsiveness and efficiency, strengthen country representation, and improve transparency and accountability in governance.	Priority: High [high, medium or low]
	Rationale: The Partnership’s governance structures – particularly the Steering Committee – would benefit from greater responsiveness, transparency and stronger inclusion of country perspectives to effectively address evolving needs. Achieving a better balance between representative decision-making and timely, efficient processes is essential. Enhancing briefing practices, prioritizing key issues, and improving onboarding and communication across HQ, regional and country levels will strengthen the quality of decision-making, foster alignment among stakeholders and promote greater country ownership. Operational implications: <ol style="list-style-type: none">1. Accelerate and simplify decision-making processes and share meeting materials in advance to enhance members’ preparation and responsiveness.2. Establish a structured onboarding process for new Steering Committee and sub-committee members.3. Develop Partnership-supported guidelines and communication channels to facilitate consistent information sharing and feedback among countries, between countries and the Steering Committee.4. Monitor the implementation and assess results of the guidelines and communication channels to enable country representatives to gather input from, provide feedback to, and coordinate with other member countries in order to present a unified country voice5. Develop and implement a conflict-of-interest policy and ensure it is clearly communicated to all stakeholders.	
Management response to recommendation acceptance status [Accepted/Partially Accepted/Rejected]		Accepted
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5.1 Accelerate and simplify decision-making processes and share meeting materials in advance to enhance members’ preparation and responsiveness	<p>5.1.1 The Partnership will continue to follow established timelines for sharing agendas, and background documents with steering committee and subcommittee members in advance of meetings.</p> <p>5.1.2 Materials submitted to the Steering Committee will be classified as items as “for decision,” “for discussion” or “for information” to streamline deliberations and focus on key issues.</p> <p>5.1.3 Maintain an action point matrix and decision log to track timelines, follow-up actions and outcomes for continuous improvement.</p>	Implemented by Q4 2025	SRHR Branch (Family Planning Unit)	Pramaporn Mongkolthavorn <mongkolthavorn@unfpa.org>	
5.2 Establish a structured onboarding process for new Steering Committee and sub-committee members.	<p>5.2.1 Update the standardized onboarding framework, timeline, and set of materials to reflect the Phase III “rapid refresh”.</p> <p>5.2.2 Conduct orientation sessions on roles, processes and governance, including refresher sessions for existing SC members</p>	Framework and materials updated by Q2 2026	SRHR Branch (Family Planning Unit)	Pramaporn Mongkolthavorn <mongkolthavorn@unfpa.org>	
5.3 Develop, implement, and review effectiveness of Partnership-supported guidelines and communication channels to facilitate consistent information sharing and feedback among partnership countries, and between countries and the Steering Committee.	<p>5.3.1 To ensure more comprehensive regional representation at Steering Committee meetings, develop a ToR to establish regional constituencies and representation structures.</p> <p>5.3.2 The Secretariat will provide support to facilitate coordination among country constituencies to help regional representatives present a unified voice in the governance structure.</p> <p>5.3.3 Review the implementation of a regional representation approach annually.</p>	Regional representation approach will be presented to the Steering Committee by Q4 2026 for implementation from 2027. Review of regional representation approach to be conducted by 2029, if approved.	SRHR Branch (Family Planning Unit)	Pramaporn Mongkolthavorn <mongkolthavorn@unfpa.org>	ROs; COs

5.4 Develop and implement a conflict-of-interest policy and ensure it is clearly communicated to all stakeholders.	<p>5.4.1 Working in collaboration with the Leadership Sub-Committee, the secretariat will draft and obtain SC endorsement of a conflict of interest policy that applies to the SC and all sub-committees.</p> <p>5.4.2 Communicate policy to all members of the Steering Committee, SPC and FRC and integrate into the onboarding process.</p> <p>5.4.3 Monitor compliance and review of the policy annually.</p>	Implemented by Q4 2026	SRHR Branch (Family Planning Unit)	Jill Keesbury <jkeesbury@unfpa.org.	Ethics office, SRHR Branch (Family Planning Unit), Public Funding and Financing Branch
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EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

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Recommendation No. 6	<p>Operational recommendation:</p> <p>In each of the 54 countries, the Partnership should strengthen its support to UNFPA Country Offices to enhance collaboration and coordination with in-country partners, including non-governmental organizations (NGOs) and civil society organizations (CSOs), to address systemic SRH challenges more effectively. This support should also focus on aligning all UNFPA-managed funding streams with national priorities and long-term objectives, ensuring coherence across planning processes. In doing so, the Partnership can maximize the collective impact of national initiatives while enabling more strategic use of tools such as the Sustainability Readiness Assessment Tool (SRAT) and improving the contextual adaptation of HSS programming.</p>	<p>Priority: High [high, medium or low]</p>
	<p>Rationale:</p> <p>Effective coordination with partners at the country level is essential for addressing systemic challenges in RH commodity security. Currently, fragmented efforts by the COs and other actors result in missed opportunities for synergy and inefficiencies. Strengthening multi-stakeholder coordination and leveraging UNFPA’s convening power can align programming, amplify impact and mobilize joint resources to address structural barriers more effectively. Furthermore, the Partnership’s advocacy-focused efforts as implemented by the COs remain fragmented, limiting its ability to influence national commitments or demonstrate impact. Coordinated, multi-stakeholder advocacy strategies, anchored in a clear action plan and supported by a dedicated monitoring framework, are essential for ensuring policy influence, accountability and sustained progress in RH commodity access. Additionally, frequent assessments and short-term planning cycles have placed undue strain on country-level capacity and affect the effectiveness and sustainability of HSS programming. A shift towards multi-year planning and more strategic use of tools such as the SRAT would allow for deeper, more coordinated interventions aligned with national and partner strategies.</p> <p>Operational implications:</p> <ol style="list-style-type: none">1. Continue supporting regional and country offices to leverage UNFPA’s convening power and technical expertise to provide leadership, enhance coordination and strengthen programme implementation, evidence generation and progress monitoring. This includes aligning efforts across NGOs, donors and multilateral partners to improve the delivery, monitoring and reporting of family planning interventions.2. Develop a formal advocacy strategy and action plan, supported by a tailored advocacy measurement framework, to promote coordination and reduce fragmented efforts.3. Capture and share key lessons and insights from the implementation of the UNFPA Supplies Partnership and related UNFPA-supported efforts, in formats that support action by UNFPA and its partners. Optimize the frequency of SRAT assessments and strengthen its use for the design and implementation of an integrated multi-year planning cycle.	

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6.1 Collaborate with relevant UNFPA ROs and COs to integrate the Partnership support for family planning into existing national and/or regional coordination platforms, and identify opportunities to join and contribute to ongoing health system strengthening efforts.	6.1.1 Identify national and regional health system strengthening and reform initiatives that provide opportunities to introduce and integrate Partnership-supported initiatives, aligning with countries’ priorities and needs. 6.1.2 In coordination with partners, identify ways to achieve greater impact and efficiencies, and adjust the Partnership plans and initiatives accordingly. 6.2.3 Align the Partnership’s reporting framework to reflect the changes and account for its contribution.	By Q4 2026	SRHR Branch	Olanike Adedeji <oadedeji@unfpa.org>	ROs, COs
6.2 Develop and implement a formal advocacy strategy and action plan, aligned with respective countries’ health sector plans and measurement frameworks, to promote coordination and reduce fragmented efforts across the Partnership.	6.2.1 Building on the SMART Advocacy approach, develop and implement a Partnership advocacy strategy, aligned with national health sector and SRH priorities, that advances and outlines goals, metrics, tools and roles for all stakeholders to promote coordination and reduce fragmentation. This will include guidance for COs on how to leverage convening power to ensure the realization of programme objectives. 6.2.2 Engage with relevant partners and actors on a regular basis, through existing coordination mechanisms, for greater coherence and more effective collaboration.	Advocacy strategy finalized in Q2 2026 and implemented from mid-2026 onwards	SRHR Branch (Family Planning Unit)	Yann Lacayo <lacayo@unfpa.org>	ROs; COs

6.3 Capture and share key lessons and insights from the implementation of the UNFPA Supplies Partnership and related UNFPA-supported efforts, in formats that support action by UNFPA and its partners	<p>6.3.1 ROs will provide technical support to facilitate at least one cross-country learning opportunity per year (per region) for COs to share experiences and build skills on multi-sectoral alignment and advocacy.</p> <p>6.3.2 Harness data and evidence collected as part of the annual reporting process to develop success stories with actionable lessons learned.</p> <p>6.2.3 Improve on and leverage the SRAT as a tool to strengthen multi-stakeholder planning and alignment, including on systemic SRHR issues that are not directly covered through the Supplies Partnership.</p>	Activities will be annual beginning in 2026	SRHR Branch (Family Planning Unit)	Yann Lacayo <lacayo@unfpa.org>	SCMU; ROs; COs; KM Unit (PD)
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