

Evaluation report title	Year	Responsible Office	Eval. report type	Region	Period covered	Recommendation title	Recommendation text	Recommendation status (accepted, partially accepted or rejected)	Priority (high, medium or low)	Action point title	Action point text
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	1. Technical assistance role	1. Amplify UNFPA's strategic technical assistance role, in a bid to better navigate the rapidly evolving socio-political context in the region, with increased focus on policy implementation.	Accepted	High	1.1 Amplify UNFPA's Strategic Role	1.1 The next Regional Programme and future CPDs, especially MICs and small business unit countries should include an amplified role on normative work to skew their portfolio of work to a more strategic role, while COs will continue to maintain its service delivery portfolio. This will be contingent upon the strengthening of CO capacitys on influencing role/ advocacy work (action point below)
								Accepted	High	1.2 CO Capacity strengthening	1.2 RO to support policy advocacy work and monitor progress in policy implementation.
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	2. Focus on service delivery	2. Maintain the current service delivery portfolio, with a focus on high-impact interventions for populations left behind (especially humanitarian contexts), towards optimizing constrained resources, and responding to contextual changes in the region.	Accepted	High	2.1 Resource mobilization	2.1 Develop and implement build strenghtening initiatives and activities targeting country offices on domestic resources, innovative financing, South-South Cooperation to increase funds from government, private sector, UN to UN partnership and south south cooperation
								Accepted	Medium	1.2 LNOB approach	2.2 Provide technical assistance to increase targeted high-quality program interventions for populations and groups left behind, with systematic selection of context-appropriate, evidence-based interventions, and clear theories of change. This recommendation is for all countries per the country's LNOB focus area and will be monitored through the TA worksheet.
								Accepted	Medium	2.3 HDP Nexus	2.3 Develop regional examples and good practices of the HDP nexus approach and identify activities to provide technical support to Country Offices in the implementation of the HDP nexus.
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	3. Partnerships	3. Leverage existing partnerships and foster new ones to scale up interventions, especially joint programs, and partnerships that systematically address the effects of megatrends.	Accepted	High	3.1 Joint regional programs	3.1. Provide support to at least of the the number of countries in WCA region to scale up joint programmes with UNICEF, UNHCR, UNWOMEN, UNDP, WFP, IOM, and other agencies, to leverage operational capacity and/or areas of expertise, including but not limited to addressing discriminatory social norms, humanitarian response, integrating the effects of megatrends (climate change, peace and security and food security), and economic empowerment. This will be monitored through TA matrix
								Accepted	Medium	3.2 Country-level leadership and engagement	3.2. Support all country offices to actively participate in, and where possible, assume leadership roles within national coordination platforms like the United Nations Country Team (UNCT), Programme Management Team (PMT), Gender WGs, Youth WGs etc. Additionally, maintain and further strengthen strategic engagement with key government ministries and parliamentarians.
								Accepted	Medium	3.3 Civil society partnerships	3.3. Continue developing partnerships with civil society by supporting large coalitions of CSOs including youth-led, women-led, and feminist organizations, to strengthen regional and national advocacy efforts for the realization of the 3TRs. This means engaging CSOs, at country and regional levels, not just as implementing partners but as strategic advocacy partners.
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	4. Operationalization of the F2FF Agenda	4. Strengthen the operationalization of the F2FF agenda, with a focus on further dissemination of guidance, fostering ownership at regional and country levels, and redefining engagement norms with donor and IE partners towards	Accepted	High	4.1. F2FF Agenda	4.1. Disseminate guidance and tools to implement the F2FF agenda, with strong regional office leadership and direction, to foster acceptance and action by country offices.
								Accepted	High	4.2. Inclusion of F2FF initiatives in CPDs	4.2. Develop a guidance note on defining F2FF that can guide countries during implementation of current CP and/or when developing new CPDs

						and in parties towards increased visibility and influence on partner's funding and policy decisions.	Accepted	Medium	4.3. Regional 3TRs financing framework	4.3. Develop a regional 3TRs financing framework to help COs identify opportunities and develop strategies. This includes evidence generation on key financing trends affecting the 3TRs at regional and country levels e.g. overall investment amounts, including by programs, by economic classification, by geographic regions, budget execution rates, total funding needs and gaps, fiscal space options.	
							Accepted	High	4.4. Partnerships with International Financial Institutions (IFIs)	4.4. Hold a webina/workshop to sustain country offices' engagement in formalizing partnerships with International Financial Institutions (IFIs) such as the World Bank, African Development Bank, and the European Union in order to better influence their financing and policy benchmarks to country governments.	
							Accepted	High	4.5 Focus on public finances for the 3TRs	4.5 Hold a webinar/workshop on leveraging public finances for the 3 TRs (i.e. influencing the annual budget cycle and donor/IFI funding priorities), including through strategic regional initiatives (e.g. 3TR financing dashboards, SMART Advocacy).	
							Accepted	High	4.6. Partnerships with the private sector	4.6. Conduct a mapping of extractive companies in the region and a webinar with a focus on how to engage extractive companies ethically	
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	5. Evidence Generation Investments	5. Increase investments in targeted evidence generation, focusing on 3TRs alignment, LNOB, addressing discriminatory social and gender norms, integrating the effects of megatrends, UNFPA's normative role and the F2F agenda. These are the most critical and the least operationalized strategic shifts, with inadequacies noted in evidence generation.	Accepted	High	5.1 LNOB Implementation	5.1. Develop M&E guidance and processes to measure LNOB implementation, including indicators for LNOB in M&E results matrices, verification processes, and guidance on analyses on intersectionality.
								Accepted	Medium	5.2 UNFPA's policy influence and implementation	5.2. During next Regional Programme Evaluation, have a case study/deep dive to assess the results of UNFPA's policy influence and policy implementation support efforts.
								Accepted	Medium	5.3 Megatrends	5.3. Conduct a research on the effects of megatrends on the 3TRs, including linkages across megatrends, and the evolving demographic landscape and its implications.
								Accepted	Medium	5.4 Gender-Transformative Approaches (GTA)	5.4. Conduct research and evaluations on GTA, especially documenting changes in harmful social and gender norms and behaviours, as well as increasing evidence on GTA intersections e.g. political crisis and climate change, food insecurity, and humanitarian crises.
								Accepted	Medium	5.5 UNFPA's policy influence and implementation	5.5 Develop strategic communication by targeting specific partners with contextually appropriate and evidence-based messaging, using powerful tools like storytelling and regional campaigns to inspire action around sensitive issues.
WCARO Regional Programme Evaluation (2022-2025)	2024	WCARO	Regional Programme Evaluation (RPE)	WCARO	2022-2024	6. Human ressources Investments	6. In order to address HR gaps, consider hiring additional personnel for highly specialized and critical roles; potentially shared multi-country roles due to resource constraints, leveraging capacity of partners where feasible, further investment in capacity building, as well as organizational systems development for other areas.	Accepted	High	6.1 Shared human resources	6.1. Conduct a review of the HR structure of CO-based personnel, with shared LOE across multiple countries, for humanitarian, financing, strategic communication, KM, and safety and security personnel needs, to optimize available resources.
								Accepted	High	6.2 Capacity-building for core skills	6.2. Hold workshops/webinar on capacity building on core themes like advocacy and resource mobilization at both regional and country levels. This includes following up with participants of previous workshops to actively provide peer-to-peer support, enhance knowledge transfer, and skills development across the teams in-country offices.
										6.3 Targeted Investments	6.3. The next regional program should allocate specific resources for the development and dissemination of regional strategic communication materials, as has been done in the last years of the current GRP. Additionally, the program should maintain a Knowledge Management (KM) role with defined responsibilities, such as curating best practices, facilitating knowledge-sharing sessions, and strengthening internal KM systems.
								Accepted	Medium	6.4 Social norms and value clarification trainings	6.4. Organize in-depth social norms and value clarification trainings for staff at regional and country levels