

Evaluation report title	Year	Responsible Office	Eval. report type	Period covered	Recommendation title	Recommendation text	Recommendation status (accepted, partially accepted or rejected)	Priority (high, medium or low)	Action point title	Action point text
Asia-Pacific Regional Programme Evaluation (2022-2025)	2024	APRO	Regional Programme Evaluation	2022-2024	1. Programme focus	Recommendation 1: Revise UNFPA's value proposition for the region	Accepted	High	Outcome on population and dynamics in the next SP and Asia and Pacific Regional Programme (AP-RP)	APRO will contribute to the formulation of the fourth Transformative Result on population & development in the new Strategic Plan 2026-2029 and include the outcome in the Asia and Pacific Regional Programme 2026-2029
						A demographic transition theory for the AP region			APRO will develop a briefing paper on demographic transition theory for countries at different stages of demographic transtion, which will integrate a lif-cycle approach and include demographic dividends (1st & 2nd & gender & silver dividends), gender equality, human capital development, changing population dynamics, and economic concerns. The briefing paper will outline a holistic/integrated approach for all subjects of UNFPA work, not only limited to population and development, and will provide guidance on how SRH/FP/MCH and youth policies and interventions can be tailored to for demographically diverse country settings.	
						Integration of a life-cycle approach in policies and programmes			APRO will map out how country offices work along the life cycle work streams to idenify opportunities and gaps for integration of a life-cycle approach and for more attention to reach the furthest left behind sub-populations. At the same time, this action highlights the strategic importance to restore a focus on adolescents and youth vis-a-vis UNFPA's mandate (across the SP outcomes) that requires dedicated programming and policy engagement. This will include technical support to countries on key components of the corporate AY strategy, 6 transitions and emerging issues, and how they contribute to the 3 TRs and Pact for the Future.	
						Periodic review of TOCs for greater relevance and agility of the RP			The RP ToC and the results framework will be used for APRO's annual workplan development, which will provide an opportunity to re-assess validity of assumptions and cause-effect pathways for relevant and agile regional programming.	
						Implementation of the regional communications strategy			APRO will also provide strategic communication support and resources to COs to enhance communication at the national level to influence perceptions, attitudes and policies.	
						A comprehensive advocacy strategy to support UNFPA's normative agenda			APRO will develop a comprehensive advocacy strategy targeted at Member States, Parliamentarians and CSOs, to address current challenges to normative work in the region. The strategy will make use of the Spectrum tool and include mechanisms/interventions for strengthening institutions, analyses, planning, implementation and accountability processes with clearly defined results.	
					1. Programme focus	Recommendation 2: Revise the role of APRO to align with the new value proposition and ToC, and the vision of being an accelerator, enabler and catalyst	Accepted	High	Revision of Regional Office TORs	APRO will coordinate with HQ and other ROs to make revisions to RO TORs to clarify roles and responsibilities of ROs vs HQ units as a part of the process to operationalize the next SP and Global and Regional Programmes.
						Inputs to the SP 2026-2029 results framework			APRO will contribute to the development of the SP 2026-2029 results framework that is expected to integrate the organization's value proposition and accelerators. The Asia and Pacific RP results framework will be aligned with UNFPA's value proposition and accelerators in the region.	
						Multi-disciplinary innovative responses			APRO will invest in capacity-building of CO staff with skills and knowledge to map, implement and adapt multi-disciplinary and/or innovative responses and best practices.	
						Inputs to the operational guidelines on acceleration			APRO will develop specific guidance and roadmaps with evidence-based interventions for gender and social norm change that perpetuate GBV and harmful practices	
						Strengthened normative work			APRO will form the population and development reference group for the region for information sharing and strategic positioning when UNFPA faces pushbacks against the ICPD. UNFPA COs of the reference group can be clustered accordingly to different stages of demographic transition they are at. APRO will continously update the UPR database that serves as the repository of knowledge on all UPR-related issues by country and capacity development of COs to ensure that gender transformative and HRBA interventions (and that includes the normative elements) are integated into all phases of progam planning, implementation and M&E processes.	
						Gender-responsive budgeting			APRO will support COs with assessments of Gender-Responsive Budgeting, multi-stakeholder engagement/partnerships, clear objective setting and policy integration, monitoring systems, capacity building of stakeholders to advocate for and monitor gender-responsive budget allocation.	
						Knowledge sharing platforms			APRO will re-design and boost the use of existing knowledge sharing platforms (microsite, bright ideas website) to: - promote regional knowledge sharing and encourage exchangesof ideas, resources and feedback between countries, fostering regional solidarity and shared learning, - facilitate sharing of multi-disciplinary and/or innovative responses and best practices, - encourage, provide guidelines and templates for submitting documentation of innovative practices, lessons learned and impact assessments from COs, - ensure messaging is consistent and the RO and COs are communicating with One Voice. The structure of these platforms will be revisited to allow sharing knowledge among clusters of countries, including among UMIC and MICs.	

									Planning of APRO's human resources	APRO will explore opportunities for staffing adjustments in line with the prevailing context, anticipated needs of the region and APRO's value proposition, as well as available funding.
					1. Programme focus	Recommendation 3:The next RPAP should be based on a nuanced approach to the 3 TRs, address demographic shifts, strengthen the HR, LNOB and life-cycle approaches, and include strengthened regional work based on country learning and innovations	Accepted	High	Anticipatory demographic scenarios	APRO will develop anticipatory demographic scenarios to inform human-rights based strategies on family planning and maternal health, tailored to needs of demographically diverse countries, informed by findings of current research (Pop Council), available by end Q1 2025.
									Tailored and integrated response to demographic diversity	APRO will support country offices developing and using economic arguments (i.e using the NTA and investment case as the analysis tool) together with the population situation analyses to guide direction how population and development can be integrated to the national economic and social development plans by the governments. This work will include APRO's support to countries to institutionalize the NTA methodology within their national data systems and use the tool for policy influencing, bringing economic dimension into population aging dialogues, population policy planning and monitoring.
									Effective messages on low fertility	Based on the research, APRO is conducting in a partnership with the Population Council, on the drivers of low fertility, the effectiveness of policy responses, APRO will support COs to develop effective messages on the importance of a human rights based approach to family planning in low fertility contexts.
									A cluster-country approach in programming	APRO will adopt a cluster-country approach to support country offices and convene exchanges and lessons learned among countries within and across the country clusters on all thematic areas of our work - SRHR, gender, youth, GBV, data, population and development.
									Brokering SSTC	APRO is developing a SSTC plan and will implement the plan to share best practices and lesson learnt related to SSTC. In addition the plan includes strategies for APRO to broker and connect countries that are interested in seeking/providing SSTC support.
									Small area estimations	APRO will advocate to COs for small area estimation and promote experience sharing between COs.
									Articulation of UNFPA's niche in sexual health	APRO will incorporate elements of sexual health focus into the AP-RP through UBRAF funding stream
					1. Programme focus	Recommendation 4: Unpack and urgently develop a programmatic response to the megatrends in the next RPAP	Accepted	Medium	Clarity of UNFPA's response to migration	Guided by the strategic discussions for the new SP and GRP, APRO will clarify its position on migration and its programming on integration of migration into SRHR/FP/MCH, GEWE/GBV, P&D and humanitarian work.
									Integration of climate change in programming	In consultation with other ROs and HQ, APRO will identify its niche in climate-change related programming beyond its population and development work and/or humanitarian work. APRO will advocate for HQ's leadership to identify our niche and clarify our value proposition and engagement/program strategy on an intersection of climate change, migration and development. APRO will explore collaboration with UN agencies working on climate-induced migration and learn from other ROs how they work on the subject, linking with SRHR and GBV-related programmes. APRO will broker technical expertise to support COs in this area as needed.
									Integration of emerging digital technologies in programming	APRO will support countries to (a) enhance capacity of service providers to identify and support survivors of TF GBV, (b) strengthen application of safety by design principles in all new digital technological investments (apps, chatbots etc), (c) provide technical guidance to countries to ensure gender-responsive and human rights based legal framework and regulations on digitalisation
					1. Programme focus	Recommendation 5: Strengthen the positioning and value contribution of UNFPA to humanitarian action, with focus on the HDP nexus	Accepted	High	Framework on the humanitarian-development-peace nexus	APRO will provide inputs to ongoing efforts at the HQ level to develop a corporate HDP nexus operational strategy and guidance and will contextualize this corporate nexus guidance into a regional HDP nexus framework in collaboration with Asia Pacific COs.
									Strengthening the regional humanitarian team	APRO will facilitate developmental assignments for CO Humanitarian Focal Points to APRO or other offices for 2-3 months to enhance their capacity and effectiveness and deployments of CO personnel to large-scale humanitarian response settings, such as CXB or Afghanistan, to acquire practical, field-based experience to strengthen overall regional humanitarian capacity. APRO will promote on-the-job training to improve efficiency in humanitarian assistance, leading to faster and more effective preparedness and response efforts. APRO will seek cost-sharing modalities to create FTA posts for key positions in the APRO humanitarian team to strengthen the regional team's capacity through sustainable staffing, to be able to meet increasing demands from CO's.
									Humanitarian data in the nexus	APRO will provide technical assistance to COs in order to strengthen geospatial data generation through brokering technical expertise in geospatial data generation to enhance humanitarian interventions and support the nexus approach. In addition, APRO will try to utilize rotating developmental or technical assignments from GIS data specialists within the organization to build capacity and advance geospatial data initiatives.
									Common Operational Datasets	APRO will leverage existing CO expertise and good practices to facilitate learning exchanges and technical assignments for other country offices to enhance their capacity in Common Operational Data Sets for Population Statistics.
					1. Programme focus	Recommendation 6: Provide differentiated support to countries transitioning to MICs and UMICs, as well as to the PICTs, to ensure that UNFPA's mandate and priority areas are well-positioned in the context	Accepted	Medium	TA and partnerships on normative role to MICs and UMICs	APRO will provide technical assistance and capacity development with research/situational analyses to understand drivers of social and gender norms, health, economic and other disparities in countries, including in MICs and UMICs, forming multistakeholder partnerships & collaboration, undertaking normative work and advocacy at both policy and community levels, and designing context-specific tailored interventions that are adaptable to local realities and address unique needs of specific populations or regions.

						well positioned in the agenda and appropriately adapted to the new status and changing realities			Integrated initiatives in PICTs	Under the leadership of the programme team, APRO will identify and implement mechanisms and processes to optimize appropriate and proportionate integration of FP, SRH, and GBV support to the PICTs
					1. Programme focus	Recommendation 7: Strengthen the organizational preparedness and coherence to move forward from a funding structure and mindset, to financing enabling conditions.	Accepted	High	Strengthening CO capacities in financing	The next AP-RP will continue strengthening the capacity of UNFPA staff, to effectively engage with key stakeholders on financing the ICPD agenda. This includes building expertise to engage with government ministries (including the Ministry of Finance), international financial institutions, the private sector, and donors.
									Implementation of the UNFPA Financing Strategy	The next RP will implement and update the Financing Strategy for the ICPD agenda (2024-2030), prioritizing: 1) securing and improving government funding; 2) integrating SRHR into Universal Health Coverage, including social and private insurance; 3) coordinating with international financial institutions and donors; 4) mobilizing private sector resources; and 5) strengthening internal capacity for effective financing strategies.
									Mapping good practices and lessons learned on shifts from funding to funding and financing	APRO will map good practices, including regional capacity and human resources, in securing sustainable financing for SRHR, drawing lessons from public and private sector engagement across the region. This will inform technical advice and support to Country Offices as they operationalize the Financing Strategy, leveraging government resources, including innovative financing, UHC, and private sector partnerships.
									Use of investment cases and economic analyses	APRO will continue to support COs in developing and using investment cases and economic analyses, while also promoting other advocacy strategies and tools (i.e. SRHR budget briefs). To foster knowledge sharing, APRO will facilitate peer learning on generating and utilizing these tools effectively, equipping participants with the skills to advocate for increased SRHR financing and engage in strategic policy dialogues with partners.