

Management Response to the Recommendations of the Final Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)

Evaluation report title	Year	Responsible Office	Eval. report type	Region	Period covered	Recommendation title	Recommendation text	Recommendation status (accepted, ...)	Priority (high, medium or low)	Action point title	Action point text
ProjectTitle	ProjectCode	ProjectGroup	ProjectType	ProjectLocation	ProjCustTextValue1	IssueTitle	IssueFinding	IssueCategory	IssueUserCategory3	RecommendationTitle	RecommendationText
EXAMPLE											
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	1. Sexual and Reproductive Health and Rights	1. Focus: UNFPA continue this solid work on international alignment and regional adaptation when identifying new objectives under MCP7.	Accepted	High	1 Alignment of new MCP7 objectives	1. Develop MCP7 (2023-2027) in line with UNFPA's global Strategic Plan 2022-2025 and other international commitments such as ICPD and SDGs, as well as to the Pacific member states' regional frameworks such as the 2050 Strategy for the Blue Pacific and the UN Pacific Sustainable Development Cooperation Framework (UNSDCF) and other such regional frameworks related to UNFPA mandate.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	1-1. Sexual and Reproductive Health and Rights	1-1. Demographic Dividend: UNFPA already invests in the youth, perhaps more so than most agencies. It is recommended that UNFPA consider whether to cast this focus as part of a discussion of the demographic dividend of a youthful population.	Accepted	High	1-1 Youth and Demographic Dividend	1-1a. Ensure that MCP7 contains a dedicated Output for Adolescents and Youths with a view to harnessing the demographic dividend. 1-1b. Integrate youth empowerment into the other outputs under MCP7.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	2. Population and Development	2. Data for Development: UNFPA has played a critical role in expanding data collection and the nuancing of data to accommodate disaggregated data needs. It is recommended that the next step comprise a focus on 'data for development', more specifically linking data planning with data dissemination and use. Engaging with health economists in core countries is especially important in this regard, as is strengthening data user-producer dialogue and engagement.	Accepted	High	2 Data for development	2a. Ensure that MCP7 has a dedicated Output on data for development linking data planning with data dissemination and use. 2b. Initiate the provision of technical assistance to member states to 'use' the data generated for strengthening investment cases for increasing domestic resource allocations to address SRH, gender-based violence and youth empowerment, both for normal settings and emergencies, as part of their national socio-economic development plans and budgets.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	2. Population and Development	2-1 Information Gaps: Information gaps in the Pacific are among the worst in the world. It is recommended that UNFPA increase its investment in this regard, and that it supports integrated UN efforts to enable PICTs to report against the SDGs.	Accepted	High	2-1 Data Gaps	2-1a. Continue to contribute to the Pacific UN-wide efforts in this regard, including through the Joint UN Interagency Data Monitoring and Evaluation Group [DMEG], for collective support to SDG related data collection and reporting. 2-1b. Ensure that MCP7 puts an emphasis on supporting PICTs' monitoring and voluntary national reporting (VNR) related to SRH/RR and gender equality under SDGs and the universal periodic reviews (UPRs).
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	3. Gender Equality and Women's Empowerment	3. Clarity: Given the inter-agency and inter-sectoral nature of GEWE, UNFPA has worked hard to focus on its particular remit in this regard around SRHR, PD, GBVIE and integrating violence against women more substantially into SRHR. It is recommended that UNFPA continues its focus in this regard, and that it redouble its collaboration with UN Women at outcome level to ensure integration of SRHR into gender policy and programming, and with UNICEF and other actors in terms of surveys and other actions falling under PD.	Accepted	High	3 Collaboration with other UN agencies	3. Ensure MCP7 seeks to further strengthen UNFPA's contributions to the UN-wide efforts at GEWE under the Pacific UNSDCF, through UNFPA's comparative advantage in the integrated approach to GEWE including GBV(iE), SRHR(iE), youth empowerment and P&D, by intensifying collaboration with UN Women, UNICEF and other relevant UN agencies.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	3-1 Gender Equality and Women's Empowerment	3-1 Mainstreaming: UNFPA's efforts around mainstreaming cover SRHR, GEWE and PD, as well as its work around GBV in humanitarian situations. It is recommended that UNFPA set clear objectives for mainstreaming and document the results of its work in this regard.	Accepted	High	3-1 Mainstreaming Objectives	3-1. Ensure that MCP7 mainstreams GEWE into all Outcomes and Outputs and UNFPA tracks them accordingly through a robust M&E framework
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	3-2 Gender Equality and Women's Empowerment	3-2 Gender Isn't Just Women: While well known, this still remains a problem. One example serves to illustrate the point: dignity kits. The dignity kits employed in emergencies are critical, but it isn't just women that are in need in this regard. Children have particular needs and there are family levels issues that warrant attention. It is recommended that UNFPA consider some of its gender programming in this regard to consider whether a gender approach has been employed.	Accepted	High	3-2 Gender approach	3-2. Ensure that MCP7 incorporate a specific strategic intervention to enhance engagements with men and boys for positive masculinities, and the overall programme implementation employs the full gender approach.

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Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2021	4-1 Humanitarian Programming	4-1 Psychosocial Counselling: A number of key informants highlighted the importance of psychosocial counselling in disaster recovery. It is recommended that UNFPA consider whether they have a role to play in this regard as part of the integrated UN response.	Accepted	Medium	4-1 Psychosocial Counselling	4-1. Explore entry points to programme mental health and psychosocial support (MHPSS) as part of humanitarian action under MCP7, to be made possible through more robust resource mobilization, and as part of the integrated UN response in partnership e.g. with WHO, UNICEF, etc.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2021	4-2 Humanitarian Programming	4-2 Local in Better: UNFPA's experience with community-based delivery and reproductive health in humanitarian situations has been positive. It is recommended that UNFPA build on this success and systematically expand its engagement in this regard.	Accepted	High	4-2 Humanitarian Programming	4-2. Integrate in to the design of MCP7, the expansion of UNFPA humanitarian action through community-based delivery and integration of SRH in national/local emergency responses. Ensure involvement of women, young people and other vulnerable groups in the affected communities into decision-making, implementation, coordination, and monitoring for resilience building and responses to humanitarian, climate, health or other crises, in the MCP7 design.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	5. Adaptability, Collaboration, Coordination	5. Pacific-led Development: As reflected in the evaluation results, UNFPA PSRO is increasingly guided by what works in the Pacific, based on PICT need and priorities, within the remit of the agency. Participation is a human right, not a 'nice to have'. To effect this, it is recommended that UNFPA PRSO redouble its efforts to listen and engage with duty bearers and rights-holders in a meaningful manner, and continue to shape implementation as MCP 7 proceeds.	Accepted	High	5 Pacific-led Development	5. Increase engagement with duty bearers and rights holders throughout the planning, implementation and monitoring of interventions under MCP7
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	5-1 Adaptability, Collaboration, Coordination	5-1 MCOs: The three Multi-Country Offices are central to the effectiveness of MCP7 implementation, with the establishment of the northern Pacific MCO. It is recommended that, as part of MCP 7 planning and final design, the Plan include a clear elaboration of how UNFPA will enable the MCOs, and how the MCOs will enable MCP 7 implementation.	Accepted	High	5-1 MCO Set up and MCP implementation	5-1a. Ensure that the MCP7 document highlights the importance of following up on the UN System-wide MCO Review, with greater engagements with three UN Multi-Country Offices (Fiji, Samoa, MSF) to achieve greater UNFPA MCP7 programme efficiency and effectiveness, as well as to strengthen UNFPA's contributions to UNSDCF implementation. 5-1b. Integrate in the human resources plan that goes with the MCP7 document, a provision of assigning adequately senior staff (e.g. at Assistant Representative level) at the 3 UNFPA field offices co-located in these UN MCOs. 5-1c. Undertake robust resource mobilization efforts to enable increased UNFPA foot-print in the aforementioned 3 UNFPA field offices collocated with the UN MCOs.
Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	5-2 Adaptability, Collaboration, Coordination	5-2 Results-Based Management: There is widespread satisfaction with UNFPA's focus on results-based management, and its training and outreach in this regard across PICTs. It is recommended that UNFPA continue its focus in this regard.	Accepted	Medium	5-2 Results Based Management	5-2. UNFPA Pacific to continue its focus under MCP7 on further capacity development for RBM for national and regional partners, as well as in-house.

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Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	7. Monitoring, Evaluation, Learning and Knowledge Management	7. Reconsider Approach to MELKM: UNFPA PSRO has devoted considerable resources to monitoring against its results framework, tracking progress, and reporting on progress. Inevitably the focus has been on achievement against benchmarks, as UNFPA has to report progress in this regard. This has, however, crowded out needed attention to results monitoring, learning and knowledge management. It is recommended that UNFPA invest new resources in its monitoring and evaluation infrastructure at PSRO level in Suva, Fiji, and further invest new resources in monitoring and evaluation at country office level.	Accepted	High	7 MELKM Approach	7. To further develop capacity at PSRO and Country level in MELKM through additional investments.
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Evaluation of the UNFPA Pacific Island Countries and Territories 6th Sub-Regional Programme (2018-2022)	2022	Pacific Sub Regional Office	Country Programme Evaluation (CPE)	APRO	2018-2022	7-3 Monitoring, Evaluation, Learning and Knowledge Management	7-3 Intermediate Outcomes: Having specific indicators at outcome level that 'jump' from output to outcome without a clear link is problematic, and undermines results monitoring and learning. It is recommended that UNFPA consider adding intermediate outcomes to its results framework so that progress towards outcomes can be better measures.	Rejected	Low	7-3 Intermediate Outcomes	7-3. UNFPA in the Pacific shall stick to the corporate RBM standards and tools, to plan and monitor its programme deliveries, based on the approved MCP7 results hierarchy of Outcomes and Outputs (as well as Inputs) to be fleshed out through CPAPs/UNSDCF Country Implementation Plans, and as required by other resources funded programmes/projects' results frameworks. Refer to 7-1 as well.