

|        | Evaluation report title   | Year | Responsible Office | Eval. report type                  | Region | Period covered               | Recommendation title  | Recommendation text   | Recommendation status (accepted, partially accepted or rejected) | Action point title   | Action point text   | (For CO use only: Recommendation responsible persons in the office - not for uploading to TeamCentral)   | Action point due date (MM/DD/YYYY) |
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| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO          | Country Programme Evaluation (CPE) | LAC    | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 1</b> - Response to the growing threats to the UNFPA mandate at different levels  | It is recommended that UNFPA develop strategies to respond to the growing threats to its mandate at various levels (national, regional and international), seeking alternatives of action and financing for Country Offices that are operating in a situation of high contextual risk. This challenge is also present in the national configuration of the mandates of the different agendas of the UN System and in the role of the Resident Coordinator Office, so that it is necessary to discuss such a strategy within the framework of the UNCT. On the other hand, it is relevant to develop rapprochement strategies with newly elected governments with the potential for legitimization and financing of the CIPD Agenda. It is also recommended to update the premises and risks that may have impact on the results of the 7th Country Program, taking into account the recent deterioration of the political and health contexts.  | Accepted   | 1.1. UNCT/CO monitoring and response to the growing threats  | 1.1. UNCT conducts periodic scenario analysis on threats to UN System/UNFPA mandates in the country and internationally, in order to support permanent and coordinated monitoring and response, with CO participation.  | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2023                         |
|        |   |      |                    |                                    |        |                              |   |   |  | 1.2. Regional Office/CO monitoring and response to the growing threats   | 1.2. Regional Office conducts periodic environmental screening for the LAC region, with CO inputs   | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2023                         |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO          | Country Programme Evaluation (CPE) | LAC    | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 2</b> - Strategy for managing multi-sector alliances, including a contextual risk management plan   | Development of a robust partnership strategy for managing alliances and risk management plan for co-financing partnerships. <i>*(recommendation breakdown by CO)</i><br>2.1 Considering the country office's success in establishing strategic partnerships, multisectoral initiatives and governance spaces, it is recommended to develop a more robust strategy for the management of such alliances, seeking greater clarity about their objectives and on the reasons for investing human and financial resources in their maintenance. 2.2. It is also recommended that the Country Office create a contextual risk management plan for the analysis of the partnerships established with its co-financing projects, as well as develop a strategy for investing human resources in the search for partnerships that establish responsibilities and time of dedication of each officer for this activity, seeking a better balance between resource mobilization activities and other programmatic functions. 2.3. The possibility of hiring a professional staff dedicated to the area of resource mobilization could be taken into account. 2.4. It is recommended the prospection of possibilities for a closer relationship with the Judiciary and the Legislative Powers 2.5. Greater engagement of other Bahia towns in the activities of the Local Office in Salvador.* | Partially Accepted (Comments: Accepted 2.1, 2.2., 2.4)           | 2.1. Alliance strategy development   | 2.1. Development of a strategy for the management of alliances (strategic partnerships, multisectoral initiatives, and/or governance spaces)  | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2024                         |
|        |   |      |                    |                                    |        |                              |   |   |  | 2.2. Development of a contextual risk management plan for partnerships   | 2.2. Development of a contextual risk management plan for the analysis of the partnerships established within co-financing projects, including human resources investments and workload issues  | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2024                         |
|        |   |      |                    |                                    |        |                              |   |   |  | 2.4. Relationship with Judiciary and Legislative Powers  | 2.4. Prospection of possibilities for a closer relationship with the Judiciary and the Legislative Powers.  | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2023                         |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO          | Country Programme Evaluation (CPE) | LAC    | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 3</b> - Revision of administrative procedures regarding emergency situations  | (recommendation breakdown by CO)<br>3.1. In view of the needs posed by the emergence of humanitarian assistance, the allocation of states and the Covid-19 pandemic, it is recommended to review administrative procedures with the aim of identifying alternatives available in institutional standards for the decentralisation of approval and speed of purchasing and contracting processes in emergency situations. 3.2. It is suggested to conducting team training for the application of manuals of emergency administrative procedures - e.g. Fast Track Procedures - as well as the exchange of experiences with LACRO and other Country Offices on the issue.  | Partially Accepted   | 3.2. Strengthening of CO's capacity on operation procedures linked to emergency contexts for promoting greater efficiency. | 3.2. CO staff will be trained on fast track procedures, on procurement in general and procurement in crises/humanitarian settings. <i>(Regarding 3.1. recommendation, CO did not accept it because the CO does not have governability over administration procedures, policies and guidelines, but CO will advocate for it)</i> | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2023                         |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO          | Country Programme Evaluation (CPE) | LAC    | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 4</b> - Alignment with the Nairobi Conference (three zeros), the UNFPA Global SP, and the 2020-2023 PPA (national Multi-Year Plan) in the new CPD | 4.1 Apart from the normative frameworks already aligned with the 6th Country Program, the Country Office should take into account in the next program cycle the alignment with the Nairobi Conference and the 2020-2023 PPA (national Multi-Year Plan), seeking opportunities for technical cooperation and agendas converging with the new priorities of the Federal Government. Moreover, it is very likely that most of the 7th Country Program will be in concomitance to the implementation of the new UNFPA Global Strategic Plan, giving a window of opportunity for national planning to be aligned from the beginning with the global framework.   | Accepted   | 4.1. Alignment of the new CPD to key documents and strategic plans   | 4.1. Alignment exercise conducted within the 7th CPD for Brazil, regarding the Nairobi Conference, the UNFPA Global SP, and the 2020-2023 PPA (national Multi-Year Plan)  | Recommendation focal points: - UNFPA Representative in Brazil - UNFPA Assistant Representative in Brazil | 31/12/2023                         |

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| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 5</b> - Development of a Theory of Change for the 7th Country Program  | 5.1 It is recommended that the Country Office develop a Theory of Change specific to the 7th Country Program, taking into account the new United Nations Partnership Framework in Brazil and the accumulated context changes along the 6th Country Programme (mixed flow of migrants and refugees, growth of conservative sectors and pandemic of Covid-19), maintaining the analysis of the structural inequities of Brazilian society based on Evidence. To this end, it is recommended to continue the work of analysis and construction of the Theory of Change initiated within the framework of this Evaluation through the following developments: from the solution tree, to define the engagement strategies for each key actor and target audience; establish the links between activities and products, between products and results and between results and impacts; and identify, in the context of the UN System in the country, what are the accelerators of change to which the UNFPA makes a fundamental contribution and which should be inserted in the ToC. | Accepted   | 5.1. Development of a Theory of Change for the 7th Country Program   | 5.1. CO will conduct a Theory of Change exercise for the 7th CPD.  | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2022 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 6</b> - Reinforcement of LNOB strategies in the next program cycle   | 6.1 It is recommended to continue the use of strategies to leave no one behind and to reach the furthest behind first in the next programmatic cycle, also being suggested the expansion of the scope of activities aimed at some population groups, mainly: the elderly population, due to the demographic trend of aging of the Brazilian population; and the indigenous population and quilombola communities, since these groups have suffered increasing threats to their rights and territories and set up a bridge for UNFPA to strengthen its actions in the sustainable development and environment agenda.  | Accepted   | 6.1. Reinforcement of LNOB strategies in the next program cycle  | 6.1. CO will keep developing strategies focused on the principles of "leaving no one behind" and of "reaching the furthest behind first" in the programmatic cycle, with attention to elderly, indigenous, and quilombola populations as well.   | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2025 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 7</b> - Scaling-up pilot initiatives, based on strategies for systematizing good practices, from the beginning   | Strategic use of seed resource investment for scaling-potential pilot initiatives.<br>7.1 It is recommended the strategic use of seed resource investment in pilot initiatives or with scale potential. Identifying the conditions that enable the expansion of a pilot initiative in the country is fundamental for the work, especially in a context of budget cuts and scarce resources. In turn, it is recommended that the Country Office incorporate the development of strategies for systematization of good practices and escalation of pilot initiatives to the budget and planning of its programs and projects from the beginning, thus promoting the connection between the use of seed resources and the gain of scale in the results.  | Partially Accepted   | 7.1. Good practices systematization and evaluation   | 7.1. CO will be engaged in developing strategies for good practices systematization and evaluation, aimed at possible scaling-up, preferably from the beginning of planning and implementation.  | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2026 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil CO | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 8</b> - Permanent development of learning and induction plans, investments in capacity development in several areas, and continuity of inclusive hiring processes within the organization. | (recommendation breakdown by the CO)<br>8.1 Given that in 2019 the Country Office improved the learning plan and, in 2020, the induction plan, it is recommended the permanent development of the aforementioned plans, seeking, on the one hand, to reduce the time of the curve learning in the teams and, on the other hand, to create incentives for permanent improvements of professionals, such as expectations of technical training and professional growth. In this sense, it is strategic for the country office to develop capacity in the team in the areas of resource mobilization, strategic partnerships, planning and monitoring.<br>8.2. In addition, it is recommended to maintain the Affirmative Internship Program and the development of permanence strategies for professionals approved in such cases. Processes and strengthening compliance mechanisms in human resource management.  | Accepted<br>(CO will engage in strengthening learning and induction plans, and will advocate for permanent professional growth of staff) | 8.1. CO will engage in strengthening learning and induction plans and in permanent professional growth of staff<br>8.2. Inclusive processes of hiring and staff management will be encouraged by the CO. | 8.1. CO will engage in strengthening learning and induction plans, including the areas of resource mobilization, strategic partnerships, planning and monitoring, and will advocate for permanent professional growth of staff.<br>8.2. Inclusive processes of hiring and staff management will be encouraged by the CO. | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2026 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil    | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 9</b> - Keep investing in building national capacities in the country through comprehensive and integrated strategies  | 9.1 Considering that UNFPA has made progress in building national capacities, it is recommended to create a comprehensive and integrated strategy in this mode of engagement with the aim of planning interventions ensuring greater return on investments and meet the specific needs of the country, meeting the needs of the their capabilities gaps considering gender equity and social vulnerabilities. With regard to capacity-building activities, the following issues should be taken into account: ensuring the variety of methodologies; applying relevant global and regional capacity development practices; focusing on the establishment of multiplier frameworks in both governments and civil society; analyzing the cost/benefit relationship in a comprehensive capacity development strategy; improving the integration of training interventions to the expected results of the Country Program; and using the interventions of capacity building as output strategies for projects and programs.   | Accepted   | 9.1. CO will keep investing in building national capacities in the country through comprehensive and integrated strategies.  | 9.1. CO will keep investing in building national capacities in the country through comprehensive and integrated strategies, taking into account a variety of methodologies, the specific needs of social vulnerable groups, among others.  | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2024 |

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| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 10 -</b> Upstream intervention mechanisms (capacity development, favorable environment and advocacy) along with downstream approaches, considering cross-cutting and orientation to local needs. | 10.1 Taking into account the social and cultural diversity of Brazil, its great economic, racial and classification of the country in the pink quadrant of the UNFPA Global Strategic Plan, it is recommended to maintain upstream intervention mechanisms (mainly the development of capacities for the creation of a environment and advocacy), together with the downstream approach (especially in geographical areas that present care voids and populations with greater exposure to vulnerability), focusing on cross-cutting and orientation to local needs. In this sense, we suggest: focusing on problem solving taking into account both their specificities and the adaptation of good global practices; work in the creation of favorable environments for the formulation of policies that encourage social participation, learning and innovation; and incorporate this innovation into periodic feedback cycles that facilitate both a rapid learning, such as ex-post and long-term evaluation of projects. | Accepted | 10.1. Upstream intervention mechanisms, along with downstream approaches   | 10.1. CO will engage with upstream intervention mechanisms (mainly the development of capacities for the creation of a environment and advocacy), together with the downstream approach (especially in geographical areas that present care voids and populations with greater exposure to vulnerability), focusing on cross-cutting and orientation to local needs. In this context, taking into account both their specificities and the adaptation of good global practices and work in the creation of favorable environments. | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2025 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 11 -</b> Greater interagency work in the context of the UN Reform and the approval of the new Quadrennial Comprehensive Policy Review (2016) placed for UN cooperation within countries.         | 11.1 It is recommended that the Country Office give greater relevance to interagency work in completing this program cycle and planning the next one, especially if we take into account the new set of rules that the UN Reform and the approval of the new Quadrennial Comprehensive Policy Review (2016) placed it for UN cooperation within countries. In this sense, the elaboration of joint projects within the scope of the UNCT/Resident Coordinator's Office for the response to the Covid-19 pandemic, the elaboration of joint proposals for humanitarian assistance actions through the R4V platform, are presented as windows of opportunity, participation in the HIV/Aids joint team and the development of interagency projects for South-South and Trilateral Cooperation.  | Accepted | 11.1. CO will be engaged in interagency joint work.  | 11.1. CO will be engaged in interagency joint work in the context of the UN Reform and the approval of the new Quadrennial Comprehensive Policy Review (2016) placed for UN cooperation within countries.  | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2024 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 12 -</b> GBV and SRH interventions in humanitarian assistance  | 12.1 Regarding UNFPA's role in addressing the flow of Venezuelan migrants and refugees, it is recommended to intensify GBV and SSR interventions in humanitarian assistance, especially in addressing the prenatal and contraceptive needs of Venezuelan women and in HIV/AIDS prevention, testing and treatment, areas in which UNFPA has clear comparative advantages over other actors on the ground. It is also recommended that UNFPA expands the actions of technical capacity and institutional strengthening of local actors involved in humanitarian assistance, giving greater focus to this mode of engagement. UNFPA must identify and fill technical gaps of partners, seeking innovative solutions and examples of good practices from other countries, as it has already done in the training for insertion of IUDs by distance learning. Therefore, a resource strategy that ensures greater predictability and sustainability for the size and formation of teams is essential.                              | Accepted | 12.1. Strengthening GBV and SRH interventions in humanitarian assistance regarding the Venezuelan influx of migrants and refugees. | 12.1. CO will be engaged in humanitarian assistance to the Venezuelan influx of migrants and refugees, with emphasis on GBV and SRH interventions (e.g. contraception, testing and treatment of HIV/Aids, technical training actions for counterparts, with innovative solutions).   | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2023 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 13 -</b> Expanding results through communication   | "13.1 It is recommended that the planning of the Communication area be done in an integrated manner to the planning of programmatic areas, so that joint actions and campaigns are defined in advance. It is also recommended that the Country Office take advantage of the growth in size and scope of the area, as well as its strategic positioning in UNCT spaces, to make use of communication as a tool for resources mobilization, formalization of strategic partnerships, dissemination of user-friendly evidence, and the promotion of social awareness on the mandate."  | Accepted | 13.1. Expanding results through communication  | 13.1. CO will be engaged in promoting integration among communication and programmatic areas, expanding results through communication, with emphasis on communication as a tool for resource mobilization, for strategic partnerships, for the dissemination of user-friendly evidence, and for promoting social awareness around UNFPA's mandate.   | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2023 |

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| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 14</b> - For the areas of Sexual Health and Rights and Commodity security, it is recommended to keep investing in capacity development and technical training of partners.  | 14.1 Considering that technical training actions for partners have grown in recent years of the 6th Country Program, increasing investment in this mode of engagement is recommended regarding the Sexual and Reproductive Health area, which has generated tangible results and has been very well evaluated by partners. In addition, there is room for growth in actions in the area of pharmaceutical assistance and medical supplies, both in serving populations exposed to greater vulnerability, as well as in greater involvement with the pharmaceutical industry. Finally, the Country Office would benefit from a rapprochement strategy with its traditional partners in the area, especially the Ministry of Health, maintaining, however, the logic of expanding the base of partners and donors.  | Accepted  | 14.1. Keep investing in capacity development and technical training of partners within the area of Sexual and Reproductive Health and Rights/Commodity security. | 14.1. CO will keep investing in capacity development and technical training of partners within the areas of Sexual and Reproductive Health and Rights and Commodity security, considering the results and good evaluation by partners reached in 6th country programme.              | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2024 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 15</b> - It is recommended that the next program cycle keep working with interventions that address adolescents and young people as rights holders and users of SRH services, and that UNFPA recapture government partnerships to positively influence the formulation of public policies and the provision of services for young people. | 15.1 Considering the recent hiring of an officer dedicated to the Youth area and the success of the 6th Country Programme to use an approach of young people as rights holders who must participate in discussion and decision-making, it is recommended that the next programmatic cycle keep working with interventions with this approach and that UNFPA seeks to recapture government partnerships to influence the positively in the formulation of public policies and in the provision of services for young people.   | Partially Accepted (CO will keep working on youth and adolescents, as per the SP, especially regarding SRH issues and promoting youth networks, not necessarily having a dedicated programme officer exclusively working on it) | 15.1. CO will keep working on youth and adolescents, especially regarding SRH issues and promoting youth networks.   | 15.1. CO will keep working on youth and adolescents, aligned with UNFPA Global Strategic Plan, especially regarding SRH issues and promoting youth networks (but not necessarily having a dedicated programme officer exclusively working on it).                                    | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2024 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 16</b> - Expanding data production and dissemination, not only by providing technical support and capacity building among partners, but also by creating platforms, with a focus on filling gaps in official data.  | 16.1 Considering the success that the 6th Country Program has had in producing, systematizing and disseminating robust data in friendly formats and empower managers and policymakers for the use of demographic data and tools, it is recommended that this approach be continued in the Population Dynamics area in the next programmatic cycle. Furthermore, it is recommended that UNFPA expand its production and dissemination work on data, acting not only in technical support to other organizations, but by creating its own data production and dissemination platforms, with a focus on filling gaps in official data, a strategy already present in some interventions of the 6th Country Program. With this, the area may give vent to the growing internal and external demands for population data focusing on vulnerable populations. Finally, it is recommended that actions to strengthen capabilities for the use of evidence-based advocacy is expanded to civil society organizations. | Accepted  | 16.1. Expanding data production and dissemination on Population Dynamics   | 16.1. CO will continue investing in the strategy of production, systematization and dissemination of robust data in user-friendly formats and in the training of managers and policy makers in the use of demographic data and tools, with emphasis on ongoing and/or new platforms. | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2025 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | <b>Strategic Recommendation 17</b> - Prioritizing previous joint planning actions with the Brazilian Cooperation Agency – ABC - in the area of South-South and Trilateral Cooperation in the next programme cycle. Also, expanding the involvement of civil society organizations, as well as greater dialogue with other program areas.                              | 17.1 Considering the good results obtained with the South-South and Trilateral Cooperation projects implemented and the solid and long-lasting relationship that UNFPA has with the Brazilian Cooperation Agency, it is recommended that the next program cycle prioritize the execution of the joint planning made by the two institutions in 2019. In a complementary way, the involvement of civil society organizations in interventions in the area is suggested, as well as greater dialogue with other programmatic areas, both processes already initiated in the final part of the execution of the 6th Country Program.   | Accepted  | 17.1. CO will be engaged in SSC interventions, in partnership with the Brazilian Cooperation Agency, CSOs, and other program areas.                              | 17.1. CO will be engaged in SSC interventions, considering the previous joint planning exercises as well as the long lasting relationship with the Brazilian Cooperation Agency, with greater dialogue with CSOs and other program areas.  | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2023 |

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| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | Strategic Recommendation 18 - Unified strategy for planning activities, monitoring indicators and reporting results for greater standardization among areas.        | 18.1 As the use of the SISMy Results platform is mandatory, it is recommended that the Country Office take a unified for activity planning, indicator monitoring and results reporting, so that the complexity of the planned activities is at the same level between the programmatic areas and the results of the final reports have greater standardization. Finally, product indicators should be revised from the following suggestions: develop indicators capable of monitoring the results of the various UNFPAs modes of engagement in Brazil; disaggregate indicators by gender, race and ethnicity; and draw indicators that are within the limits of the Country Office's delivery capacity. | Partially Accepted (The global system is not under the CO governability, but CO will engage in improving data coordination and advocating for further improvements) | 18.1. Improving planning/monitoring/reporting of activities and results  | 18.1. Although the global system (SISMy Results) is not under the CO governability, the CO will engage in improving data coordination, integrated planning/monitoring/reporting of activities and results and advocating for further improvements. | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2024 |
| Brazil | Final Evaluation Report 6th UNFPA Country Program in Brazil (2017-2021) | 2021 | Brazil | Country Programme Evaluation (CPE) | LAC | 2017-2021 (extended to 2022) | Strategic Recommendation 19 - Planning of interventions include robust and contextual risk management strategies, as well as knowledge transfer and exit strategies | 19.1 Considering that the degree of sustainability of the interventions varied greatly during the 6th Country Program, it is recommended that the design of shared management mechanisms, knowledge transfer activities and exit strategies are part of the planning process of all country office programs. UNFPA would also benefit from a more robust contextual and institutional risk management strategy in the planning of interventions, especially when taking into account the scenario of political instability and crisis resulting from the Covid-19 pandemic in which the 6th Country Programme is being implemented and, most likely, the 7th Country Program will be implemented.        | Accepted  | 19.1. Planning of interventions include robust and contextual risk management strategies, especially considering the scenario of political instability and of crisis resulting from the Covid-19 pandemic. | 19.1. CO will be engaged in robust and contextual risk management strategies in the planning of interventions, especially considering the scenario of political instability and of crisis resulting from the Covid-19 pandemic.                    | Recommendation focal points:<br>- UNFPA Representative in Brazil<br>- UNFPA Assistant Representative in Brazil | 31/12/2023 |